# Quarterly Report Q3 2020

21 October 2020

Experience a safer and more open world

## Strong recovery in the quarter

### Third quarter

 Net sales decreased by 8% to SEK 22,225 M (24,034), with organic growth of -5% (4) and acquired net growth of 4% (4)

 Entrance Systems reported organic sales growth, while EMEA reported stable organic sales development. Global Technologies, Asia Pacific and Americas reported negative organic sales growth. All divisions were strongly negatively affected by Covid-19

 Sales and income for agta record are fully consolidated into the Group from 31 August 2020

 Operating income (EBIT¹) decreased by 8% to SEK 3,593 M (3,894), corresponding to an operating margin of 16.2% (16.2). This includes operating income of SEK 252 M from the divestment of certain agta record and ASSA ABLOY businesses

Net income<sup>1</sup> amounted to SEK 2,528 M (2,697)

Earnings per share<sup>1</sup> amounted to SEK 2.28 (2.43)

Operating cash flow amounted to SEK 4,407 M (4,401)

 The Board of Directors proposes a second dividend for 2019 of SEK 1.85 per share, making the total dividend for the full year SEK 3.85 (3.50) per share. Organic growth

-5%

Operating income<sup>1</sup>

-8%

Earnings per share<sup>1</sup>

-6%

### Sales and income

	Third q	uarter		January-S	eptember	
	2019	2020	Δ	2019	2020	Δ
Sales, SEK M	24,034	22,225	-8%	69,082	64,351	-7%
Of which:						
Organic growth	807	-1,043	-5%	2,505	-6,001	-9%
Acquisitions and divestments	825	816	4%	2,303	2,118	3%
Exchange-rate effects	1,211	-1,581	-7%	3,393	-849	-1%
Operating income (EBIT) <sup>1</sup> , SEK M	3,894	3,593	-8%	10,873	8,441	-22%
Operating margin (EBITA) <sup>1</sup> , %	16.7%	16.8%		16.2%	13.8%	
Operating margin (EBIT) <sup>1</sup> , %	16.2%	16.2%		15.7%	13.1%	
Income before tax <sup>1</sup> , SEK M	3,645	3,417	-6%	10,104	7,828	-23%
Net income <sup>1</sup> , SEK M	2,697	2,528	-6%	7,477	5,792	-23%
Operating cash flow, SEK M	4,401	4,407	0%	9,208	9,031	-2%
Earnings per share <sup>1</sup> , SEK	2.43	2.28	-6%	6.73	5.21	-23%

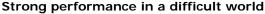
<sup>&</sup>lt;sup>1</sup> Excluding non-cash operating income in Q3 2020 from revaluation at fair value of 39% ownership in agta record (a shareholding in associates), totaling SEK 1,910 M. The operating income has no tax impact.

# Comments by the President and CEO

### Strong recovery in the quarter

The outbreak of Covid-19 has impacted our lives and how we do business. I am pleased that all our efforts have resulted in a significantly improved result compared to the previous quarter. Compared to the same quarter last year, our organic growth declined by 5%, currency effects were negative at –7%, while acquired growth was positive at 4%. Total sales declined by 8%. But the quarter has seen a strong recovery in all divisions (especially in EMEA), with the slowest recovery in Global Technologies which continues to be affected by Covid-19 in its main customer segments.

Operating income, including divestment gains of SEK 252 M, was SEK 3,593 M and the corresponding margin recovered strongly in the quarter to 16.2%. Significant cost-saving measures have been implemented, partly offsetting the lower volumes. We continued to generate a very strong operating cash flow of SEK 4,407 M and the cash conversion in the quarter was at 129% (121). As a result of the improved financial performance, the Board of Directors has decided to propose a second dividend of SEK 1.85 making the total dividend SEK 3.85 as originally proposed at the beginning of the year before the outbreak of Covid-19.



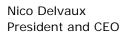
The quarter continued to be impacted by Covid-19, but most of our important markets showed good recovery. In particular, the markets in Europe recovered faster than in the US, as lockdowns were eased and distributors started to restock. In Asia, China continued to improve, but South Korea and South Asia remained weak. Some customer segments are still impacted by lower mobility and this has negatively affected several business areas in Global Technologies. Entrance Systems continued to improve its performance and reported positive organic growth while we also welcomed agta record into the ASSA ABLOY family.

We have continued to implement significant cost-saving measures with a focus on long-term cost reductions. This unfortunately means we had to reduce the number of employees in the Group and we are cutting costs in all areas except product development and strategic growth areas. In total, these actions have reduced our SG&A and conversion expenditures by around SEK 0.6 billion net during the quarter. In addition, we will be launching another restructuring program, MFP8, in the fourth quarter. The program will have a payback period of about two years, will include the closure of 9 factories and more than 30 offices and will generate annual savings of close to SEK 0.9 billion in 2023.

Covid-19 is continuing to impact our business negatively and we will therefore continue to focus on cost measures, while also investing in growth initiatives that can compensate for the sales declines caused by Covid-19.

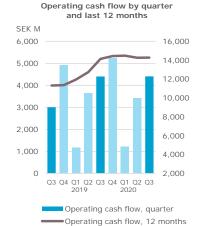
Finally, I would like to announce that we are launching a new sustainability program with ambitious targets for 2025 and that we are committing to the science-based targets climate initiative, which aligns us with the Paris Agreement. This demonstrates our desire to lead our industry towards a more sustainable future, and will further improve our competitiveness through sustainable products, solutions and operations.

Stockholm, 21 October 2020





Sales by quarter and last 12 months SEK M 100,000 26.000 24.000 90.000 22 000 80.000 20.000 70.000 18.000 60,000 16,000 50,000 14.000 40.000 12,000 30.000 10,000 20,000 8.000 10.000 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Sales, quarter Sales, 12 months



# Third quarter

The Group's sales decreased by 8% to SEK 22,225 M (24,034). Organic growth amounted to -5% (4). Growth from acquisitions and divestments was 4% (4), of which 4% (4) were acquisitions and 0% (0) divestments. Exchange-rates affected sales by -7% (5).

The Group's operating income (EBIT)<sup>2</sup> amounted to SEK 3,593 M (3,894), a decrease of 8%. The corresponding operating margin was 16.2% (16.2). Divestments of certain agta record and ASSA ABLOY businesses generated non-recurring operating income of SEK 252 M. Exchange-rates had an impact of SEK –264 M (192). Operating income before amortizations from acquisitions (EBITA)<sup>2</sup> amounted to SEK 3,734 M (4,010). The corresponding EBITA margin was 16.8% (16.7).

Net financial items amounted to SEK -176 M (-250). The Group's income before tax² was SEK 3,417 M (3,645), a decrease of 6% compared with last year. Exchange-rates had an impact of SEK -262 M (180) on income before tax². The corresponding profit margin was 15.4% (15.2).

The estimated effective tax rate<sup>2</sup> on an annual basis was 26% (26). Earnings per share<sup>2</sup> amounted to SEK 2.28 (2.43), a decrease of 6% compared with last year. Operating cash flow amounted to SEK 4,407 M (4,401).

# First nine months of the year

The Group's sales for the first nine months of 2020 totaled SEK 64,351 M (69,082), representing a decrease of 7%. Organic growth was -9% (4). Acquisitions and divestments were 3% (4), of which 3% (4) were acquisitions and 0% (0) were divestments. Exchange-rate effects affected sales by -1% (5).

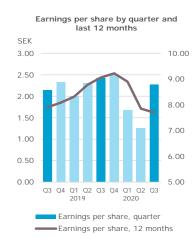
The Group's operating income (EBIT)² amounted to SEK 8,441 M (10,873), a decrease of 22% compared with last year. The corresponding operating margin was 13.1% (15.7). Operating income before amortizations from acquisitions (EBITA)² amounted to SEK 8,856 M (11,213). The corresponding EBITA margin was 13.8% (16.2).

Earnings per share<sup>2</sup> amounted to SEK 5.21 (6.73), a decrease of 23% compared with last year. Operating cash flow totaled SEK 9,031 M (9,208), a decrease of 2% compared with last year.

## Restructuring measures

A new manufacturing footprint program will be launched at year-end 2020. The closure of 9 factories and more than 30 offices are expected to take place over a period of two years. The estimated cost of the manufacturing footprint program is close to SEK 1,300 M, with an expected payback time (inclusive of investments) of around two years.

Payments related to all restructuring programs amounted to SEK 155 M (181) during the quarter. The restructuring programs proceeded according to plan and led to a personnel reduction of 460 Full-Time Equivalents for the quarter and



 $<sup>^2</sup>$  Excluding non-cash operating income in Q3 2020 from revaluation at fair value of 39% ownership in agta record (a shareholding in associates), totaling SEK 1,910 M. The operating income has no tax impact.

1,427 for the year to date. At the end of the quarter provisions of SEK 363 M remained in the balance sheet for carrying out the programs.

## Comments by division

### **Opening Solutions EMEA**

Sales for the quarter in EMEA totaled SEK 4,824 M (5,120), with organic growth of –2% (3). Sales growth was good in the UK and was stable in Scandinavia and Germany. Sales declined in Benelux, Eastern Europe, France, Middle East/Africa and in South Europe. Acquired growth net was 0%. Operating income totaled SEK 765 M (822), which represents an operating margin (EBIT) of 15.9% (16.1). Return on capital employed amounted to 16.1% (15.9). Operating cash flow before non-cash items and interest paid totaled SEK 854 M (838).

### **Opening Solutions Americas**

Sales for the quarter in Americas totaled SEK 4,779 M (6,099), with organic growth of –5% (6). Sales growth was very strong in US Smart Residential and Latin America, and strong in US Residential. Sales declined for Architectural Hardware, Electromechanical Solutions and Security Doors, and declined significantly in Access & High Security. Acquired growth net was –9%. Operating income totaled SEK 966 M (1,249), which represents an operating margin (EBIT) of 20.2% (20.5). Return on capital employed amounted to 27.4% (24.1). Operating cash flow before non-cash items and interest paid totaled SEK 1,435 M (1,854).

### **Opening Solutions Asia Pacific**

Sales for the quarter in Asia Pacific totaled SEK 2,479 M (2,874), with organic growth of -8% (-1). Sales declined in Pacific and China, and were significantly down in all other regions. Acquired growth net was 0%. Operating income totaled SEK 183 M (274), which represents an operating margin (EBIT) of 7.4% (9.5). Return on capital employed amounted to 8.4% (11.6). Operating cash flow before non-cash items and interest paid totaled SEK 441 M (337).

## **Global Technologies**

Sales for the quarter in Global Technologies totaled SEK 3,428 M (3,991), with organic growth of -17% (6). Sales growth was stable in Secure Issuance, but declined in Identity and Access Management Solutions. Sales in all other business areas declined significantly, including Global Solutions. Acquired growth net was 9%. Operating income totaled SEK 550 M (810), which represents an operating margin (EBIT) of 16.0% (20.3). Return on capital employed amounted to 9.6% (14.7). Operating cash flow before non-cash items and interest paid totaled SEK 513 M (775).

## **Entrance Systems**

Sales for the quarter in Entrance Systems totaled SEK 7,116 M (6,427), with organic growth of 1% (3). Sales growth was good in Perimeter Security, showed growth in Residential and Industrial, but declined in Pedestrian. Acquired growth net was 17%. Operating income² totaled SEK 1,266 M (873), which represents an operating margin (EBIT) of 17.8% (13.6). Divestments of certain agta record and ASSA ABLOY businesses generated non-recurring operating income of SEK 252 M. Return on capital employed² amounted to 16.7% (14.3). Operating cash flow before non-cash items and interest paid totaled SEK 1,610 M (949).

## Acquisitions and divestments

Four acquisitions were consolidated during the quarter. The combined acquisition price for the businesses acquired during the year, including adjustments from prior year acquisitions, amounted to SEK 11,858 M. The acquisition price on a cash and debt free basis totaled SEK 10,330 M. In the purchase price is included SEK 3,752 M of a non-cash revaluation at fair value of previously held shares in associated companies. Preliminary acquisition analyses indicate that goodwill and other intangible assets with indefinite useful life amounted to SEK 8,410 M. Estimated deferred considerations for acquisitions during the year amounted to SEK 537 M.

### Acquisition of agta record

On August 20 2020, it was announced that ASSA ABLOY, previously a 39% shareholder in the Swiss company agta record, had completed the indirect acquisition of a 54% shareholding in agta record from the shareholders of Agta Finance. agta record is a well-established manufacturer and service organization for entrance automation. The main office is located in Fehraltorf, Switzerland. Sales in 2019, excluding divestments, amounted to around SEK 3,700 M.

ASSA ABLOY subsequently launched a public tender offer to purchase the remaining outstanding shares of agta record at a price of EUR 70.58 per agta record share. Following the closing of the tender offer on 30 September 2020, ASSA ABLOY holds 98% of the shares and votes in agta record. On October 9 the agta record shares were formally delisted from the Euronext Paris stock exchange.

agta record was fully consolidated into ASSA ABLOY on August 31, 2020.

## Other acquisitions

On October 2 2020, it was announced that ASSA ABLOY had acquired Olimpia Hardware, a leading brand in glass hardware and accessories in Latin America and the Caribbean. Sales in 2019 amounted to around SEK 125 M.

### **Divestments**

On September 1 2020, it was announced that ASSA ABLOY had closed the sale of certain agta record and ASSA ABLOY businesses to the Italy-based FAAC Group, as part of its commitments to address the competition concerns of the EU Commission in connection with the acquisition of agta record. The divested businesses included the agta record operations in the Netherlands, Austria, Hungary and Slovenia, as well as ASSA ABLOY's automatic pedestrian door businesses in France and the UK. Agta record 's high-speed door business located mainly in France was also included. The divestiture was de-consolidated from ASSA ABLOY on August 31, 2020.

The divested business had sales in 2019 of approximately SEK 1,000 M. The selling price for the divestiture was approximately SEK 1,000 M in total and generated non-recurring operating income of SEK 252 M for ASSA ABLOY.

On September 7 2020, it was announced that ASSA ABLOY had signed an agreement to sell its sensor technology business CEDES in Switzerland to capiton AG. CEDES is a leading sensor technology company in the elevator and door industry. Sales in 2019 amounted to about SEK 525 M. The transaction will have a neutral effect on ASSA ABLOY´s operating margin. The divestiture is subject to customary closing conditions and is expected to close during the fourth quarter of 2020.

## Sustainable development

ASSA ABLOY has committed to the science-based targets initiative to further substantially reduce greenhouse gas emissions across the entire value chain. The Group will set targets that are aligned with the Paris Agreement, will contribute to limiting global temperature rise to 1.5°C, by halving emissions by 2030 and reaching net-zero by 2050. Sustainability will be vital to economic and industrial development in the coming decades. Our long-term commitment to science-based targets demonstrates our desire to lead our industry towards a more sustainable future, and will further improve our competitiveness with sustainable products, solutions and operations.

The Group is also launching a new ambitious sustainability program with targets for 2025. The new program builds on the momentum and progress from ASSA ABLOY's successive 5-year sustainability programs since 2010. The program focuses on improving employees' health and safety, reducing energy, carbon and water consumption, increasing materials efficiency and reducing waste generated.

## Parent company

Other operating income for the Parent company ASSA ABLOY AB totaled SEK 3,048 M (3,197) for the first nine months of the year. Operating income for the same period amounted to SEK 230 M (540). Investments in tangible and intangible assets totaled SEK 28 M (33). Liquidity is good and the equity ratio is 39.2% (36.0).

## Dividend and General meeting

The Board of Directors, as a precautionary measure due to the Covid-19 pandemic, proposed that a first dividend of SEK 2.00 per share for the financial year 2019 should be voted on at the Annual General Meeting in April 2020. The proposal was adopted by the General Meeting.

The Board has now assessed the market situation and the financial position of the Group and concluded that it allows for a second dividend of SEK 1.85 per share for the financial year 2019 to be voted on at an Extraordinary General Meeting on 24 November 2020.

# **Accounting principles**

ASSA ABLOY applies International Financial Reporting Standards (IFRS) as endorsed by the European Union. The same accounting and valuation principles as in the latest Annual Report have been applied. This Report was prepared in accordance with IAS 34 'Interim Financial Reporting' and the Annual Accounts Act. The Report for the Parent company was prepared in accordance with the Annual Accounts Act and RFR 2 'Reporting by a Legal Entity'.

ASSA ABLOY makes use of a number of financial performance measures that are not defined in the reporting rules that the company uses – so-called 'alternative performance measures'. For definitions of financial performance measures, refer to Page 20 of this Report and to the company's latest Annual Report.

To check how the financial measurements have been calculated for current and earlier periods, refer to the tabulated figures in this Quarterly Report and to the company's Annual Report. The Annual Reports for the years 1994 to 2019 appear on the company's website <a href="https://www.assaabloy.com">www.assaabloy.com</a>.

Totals quoted in tables and statements may not always be the exact sum of the individual items because of rounding differences. The aim is that each line item should correspond to its source, and rounding differences may therefore arise.

## Transactions with related parties

No transactions that significantly affected the company's position and income have taken place between ASSA ABLOY and related parties.

# Risks and uncertainty factors

ASSA ABLOY is an international Group with a wide geographical spread, involving exposure to various forms of strategic, operational and financial risks. Strategic risks refer to changes in the business environment with potentially significant effects on ASSA ABLOY's operations and business objectives. Operational risks comprise risks directly attributable to business operations, entailing a potential impact on the Group's financial position and performance. Financial risks mainly comprise financing risk, currency risk, interest rate risk, credit risk, and risks associated with the Group's pension obligations.

Risk-taking in itself provides opportunities for continued economic growth, but naturally the risks may also have a negative impact on business operations and company goals. It is therefore essential to have a systematic and efficient risk assessment process and an effective risk management program in general. The purpose of risk management at ASSA ABLOY is not to avoid risks, but to take a controlled approach to identifying, managing and minimizing the effects of these risks. This work is based on an assessment of the probability of the risks and their potential impact on the Group.

The Covid-19 pandemic has had a substantial business impact on ASSA ABLOY during 2020. The continued impact of the pandemic on the business is difficult to predict due to the uncertainty of market conditions but the health and safety of our employees remain our first priority.

For a more detailed description of particular risks and risk management, see the 2019 Annual Report.

# M&A and FX guidance

The guidance below relating to two key figures is provided to facilitate financial modelling but should not be viewed as market outlooks or business performance forecasts.

### **Acquisitions and divestments**

It is estimated that completed acquisitions and divestments, on a rolling 12-month basis as per 30 September 2020, will have an effect of 5% on sales in the fourth quarter of 2020 versus the same period last year, while the effect on the operating margin is estimated to be dilutive in the fourth quarter of 2020.

### **Exchange-rate effects**

On the basis of the currency rates on 30 September 2020, it is estimated that the weighted currency effects on sales in the fourth quarter of 2020 versus the same period last year will be -4%, while the effect on the operating margin is estimated to be neutral in the fourth quarter of 2020.

# Review

The Company's Auditors have not carried out any review of this Report for the third quarter of 2020.

Stockholm, 21 October 2020

Nico Delvaux

President and CEO

### Financial information

The Year-end Report and Quarterly Report for the fourth quarter will be published on 5 February 2021.

### Further information can be obtained from:

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Erik Pieder,

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ASSA ABLOY is holding a telephone and web conference at 09.30 on 21 October 2020

which can be followed on the Internet at www.assaabloy.com.

It is possible to submit questions by telephone on: +46 8–505 583 54, +44 333 300 9034 or +1 646 722 4957

This information is information that ASSA ABLOY AB is obliged to make public pursuant to the EU Market Abuse Regulation. The information was submitted for publication, through the agency of the contact persons set out above, at 08.00 CEST on 21 October 2020.

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No.26/2020

# Financial information – Group

SEK M         2019         2020         2019           Sales         24,034         22,225         69,082           Cost of goods sold         -14,408         -13,199         -41,361           Gross income         9,625         9,026         27,721           Selling, administrative and R&D costs         -5,774         -5,597         -16,951           Share of earnings in associates         43         163         103           Revaluation previously owned shares in associates         -         1,910         -           Operating income         3,894         5,502         10,873           Finance net         -250         -176         -769           Income before tax         3,645         5,326         10,104           Tax on income         -948         -888         -2,627           Net income for the period attributable to:	-38,703 25,647 -17,456 249 1,910 10,350 -613 9,737 -2,035 7,702
Cost of goods sold         -14,408         -13,199         -41,361           Gross income         9,625         9,026         27,721           Selling, administrative and R&D costs         -5,774         -5,597         -16,951           Share of earnings in associates         43         163         103           Revaluation previously owned shares in associates         -         1,910         -           Operating income         3,894         5,502         10,873           Finance net         -250         -176         -769           Income before tax         3,645         5,326         10,104           Tax on income         -948         -888         -2,627           Net income for the period         2,697         4,438         7,477           Net income for the period attributable to:         2,697         4,438         7,476           Non-controlling interests         2,696         4,437         7,476           Non-controlling interests         2,43         3,99         6,73           Eernings per share         2,43         3,99         6,73           Before and after dilution, SEK         2,43         3,99         6,73           CONDENSED STATEMENT OF COMPREHENSIVE INCOME         Q3 <t< th=""><th>64,351 -38,703 <b>25,647</b> -17,456 249 1,910 <b>10,350</b> -613 <b>9,737</b> -2,035 <b>7,702</b> 7,700 2</th></t<>	64,351 -38,703 <b>25,647</b> -17,456 249 1,910 <b>10,350</b> -613 <b>9,737</b> -2,035 <b>7,702</b> 7,700 2
Sealing, administrative and R&D costs   5,774   5,597   -16,951	25,647 -17,456 249 1,910 10,350 -613 9,737 -2,035 7,702
Selling, administrative and R&D costs       -5,774       -5,597       -16,951         Share of earnings in associates       43       163       103         Revaluation previously owned shares in associates       - 1,910       -         Operating income       3,894       5,502       10,873         Finance net       -250       -176       -769         Income before tax       3,645       5,326       10,104         Tax on income       -948       -888       -2,627         Net income for the period       2,697       4,438       7,477         Net income for the period attributable to:       2,696       4,437       7,476         Non-controlling interests       1       1       0         Earnings per share       2,43       3.99       6.73         Before and after dilution, SEK       2.43       3.99       6.73         CONDENSED STATEMENT OF COMPREHENSIVE INCOME       03       01	-17,456 249 1,910 10,350 -613 9,737 -2,035 7,702
Share of earnings in associates   43   163   103   1	249 1,910 10,350 -613 9,737 -2,035 7,702 7,700 2
Revaluation previously owned shares in associates   1,910   - 1,	1,910 10,350 -613 9,737 -2,035 7,702  7,700 2  6.93
Operating income         3,894         5,502         10,873           Finance net         -250         -176         -769           Income before tax         3,645         5,326         10,104           Tax on income         -948         -888         -2,627           Net income for the period         2,697         4,438         7,477           Net income for the period attributable to:         2,696         4,437         7,476           Non-controlling interests         1         1         0           Earnings per share         2.43         3.99         6.73           Before and after dilution, SEK         2.43         2.43         2.28         6.73           CONDENSED STATEMENT OF COMPREHENSIVE INCOME         Q3         Q1-	7,700 2 6.93
Finance net	-613 <b>9,737</b> -2,035 <b>7,702</b> 7,700 2
Tax on income   1948   1948   1948   1949	9,737 -2,035 7,702 7,700 2 6.93
Tax on income   -948   -888   -2,627	-2,035 <b>7,702</b> 7,700 2
Net income for the period 2,697 4,438 7,477  Net income for the period attributable to:  Parent company's shareholders 2,696 4,437 7,476 Non-controlling interests 1 1 1 0  Earnings per share  Before and after dilution, SEK 2.43 3.99 6.73 Before and after dilution and excluding items affecting comparability, SEK 2.43 2.28 6.73  CONDENSED STATEMENT OF COMPREHENSIVE INCOME Q3 Q1-	7,702 7,700 2 6.93
Net income for the period attributable to:  Parent company's shareholders  Non-controlling interests  Earnings per share  Before and after dilution, SEK  Before and after dilution and excluding items affecting comparability, SEK  CONDENSED STATEMENT OF COMPREHENSIVE INCOME  2,696 4,437 7,476 1 1 0 2,696 4,437 7,476 2,43 3,99 6,73 2.43 3.99 6.73	7,700 2 6.93
Parent company's shareholders  2,696 4,437 7,476 Non-controlling interests  1 1 1 0  Earnings per share Before and after dilution, SEK Before and after dilution and excluding items affecting comparability, SEK  2,43 3,99 6.73 2,28 6.73  CONDENSED STATEMENT OF COMPREHENSIVE INCOME  Q3 Q1-	6.93
Parent company's shareholders  2,696 4,437 7,476 Non-controlling interests  1 1 1 0  Earnings per share  Before and after dilution, SEK  2,43 3,99 6.73 Before and after dilution and excluding items affecting comparability, SEK  2,43 2,28 6.73  CONDENSED STATEMENT OF COMPREHENSIVE INCOME  Q3 Q1-	6.93
Non-controlling interests  1 1 0  Earnings per share Before and after dilution, SEK Before and after dilution and excluding items affecting comparability, SEK  CONDENSED STATEMENT OF COMPREHENSIVE INCOME  1 0 0 2.43 3.99 6.73 2.28 6.73	6.93
Earnings per share Before and after dilution, SEK Before and after dilution and excluding items affecting comparability, SEK  CONDENSED STATEMENT OF COMPREHENSIVE INCOME  2.43 2.28 6.73 CONDENSED STATEMENT OF COMPREHENSIVE INCOME  Q3 Q1-	6.93
Before and after dilution, SEK  2.43  3.99 6.73  Before and after dilution and excluding items affecting comparability, SEK  2.43  2.28  6.73  CONDENSED STATEMENT OF COMPREHENSIVE INCOME  Q3  Q1-	
Before and after dilution and excluding items affecting comparability, SEK 2.43 2.28 6.73  CONDENSED STATEMENT OF COMPREHENSIVE INCOME Q3 Q1-	
CONDENSED STATEMENT OF COMPREHENSIVE INCOME  Q3  Q1-	5.21
	03
SEK M 2019 2020 2019	
Net income for the period 2,697 4,438 7,477	2020 7,702
Other comprehensive income: Items that will not be reclassified to profit or loss	
Actuarial gain/loss on post-employment benefit obligations, net after tax -214 -81 -502	-484
Total -214 -81 -502	-484
I tems that may be reclassified subsequently to profit or loss	
Share of other comprehensive income of associates 64 -51 166	-33
Cashflow hedges and net investment hedges, net after tax -11 1 -28	-1
Reclassification exchange rate differences previously owned shares in associates 246 -	-246
Exchange rate differences 1,686 -891 3,047	-1,712
Total 1,739 -1,187 3,185	-1,992
Total comprehensive income for the period 4,222 3,170 10,160	5,225
Total comprehensive income for the period attributable to:	
Parent company's shareholders 4,221 3,170 10,158	5,224
Non-controlling interests 1 0 2	2

# Financial information – Group

CONDENSED BALANCE SHEET		31 Dec	30 9	Sep
SEK M		2019	2019	2020
ASSETS				
Non-current assets				
Intangible assets		70,355	71,773	76,729
Property, plant and equipment		8,498	8,657	8,897
Right-of-use assets		3,731	3,746	3,779
Investments in associates		2,595	2,643	685
Other financial assets		104	104	105
Deferred tax assets		1,205	1,498	1,422
Total non-current assets		86,487	88,421	91,617
Current assets				
Inventories		11,276	12,592	11,485
Trade receivables		15,701	16,115	14,913
		4,144	4.719	5,478
Other current receivables and investments		· · · · · · · · · · · · · · · · · · ·		
Cash and cash equivalents		442	459	4,906
Total current assets		31,563	33,885	36,782
TOTAL ASSETS		118,050	122,306	128,399
EQUITY AND LIABILITIES				
Equity				
Equity attributable to Parent company's shareholders		59,143	57,946	62,161
Non-controlling interests		11	8	12
Total equity		59,154	57,954	62,174
Non-current liabilities				
Long-term loans		21,100	21,179	25,353
Non-current lease liabilities		2,588	2,732	2,722
		2,368	2,732	2,722
Deferred tax liabilities		2,366 5,071	5,603	2,564 5,418
Other non-current liabilities and provisions  Total non-current liabilities		31,127	31,713	36,078
Current liabilities				
Short-term loans		5,460	8,764	7,026
Current lease liabilities		1,151	1,014	1,096
Trade payables		7,908	7,866	7,017
Other current liabilities and provisions		13,250	14,995	15,009
Total current liabilities		27,769	32,639	30,148
TOTAL EQUITY AND LIABILITIES		118,050	122,306	128,399
CHANGES IN EQUITY		ributable to:		
	Parent	Non-		<b></b>
A=1/	company's	controlling		Total
SEK M	shareholders	interests		equity
Opening balance 1 January 2019 according to adopted Annual Report	51,890	10		51,900
Change in accounting policies	-234	- 10		-234
New opening balance 1 January 2019	51,656	10		51,666
Net income for the period	7,476	0		7,477
Other comprehensive income	2,682	1_		2,683
Total comprehensive income	10,158	2		10,160
Dividend	-3,888	-		-3,888
Stock purchase plans	15	-		15
Change in non-controlling interest	5	-4		1
Total transactions with shareholders	-3,868	-4		-3,872
Closing balance 30 September 2019	57,946	8		57,954
Opening balance 1 January 2020	59,143	11		59,154
Net income for the period	7,700	2		7,702
Other comprehensive income	-2,476	0		-2,477
Total comprehensive income	5,224	2		5,225
Dividend	-2,222	-1		-2,222
Stock nurchase plans	16	_		16

-2,206

62,161

16

Stock purchase plans

Total transactions with shareholders

Closing balance 30 September 2020

16

-2,206 62,174

-1

12

# Financial information – Group

CONDENSED STATEMENT OF CASH FLOWS	Q	3	Q1-	Q3
SEK M	2019	2020	2019	2020
OPERATING ACTIVITIES				
Operating income	3,894	5,502	10,873	10,350
Depreciation and amortization	842	912	2,465	2,764
Revaluation previously owned shares in associates	-	-1,910	-	-1,910
Restructuring payments	-181	-155	-465	-411
Other non-cash items	-37	-219	-300	-273
Cash flow before interest and tax	4,518	4,130	12,573	10,521
Interest paid and received	-179	-90	-636	-506
Tax paid on income	-577	-1,104	-2,222	-2,456
Cash flow before changes in working capital	3,761	2,937	9,716	7,560
Changes in working capital	591	820	-1,215	795
Cash flow from operating activities	4,353	3,756	8,500	8,355
INVESTING ACTIVITIES				
Net investments in intangible assets and property, plant and equipment	-410	-301	-1,136	-1,234
Investments in subsidiaries	-1,049	-4,229	-2,979	-5,784
Divestments of subsidiaries	38	446	75	472
Investments in and disposals of associates	0	_	16	_
Other investments and disposals	0	0	0	0
Cash flow from investing activities	-1,421	-4,084	-4,025	-6,546
FINANCING ACTIVITIES				
Dividends	-	-	-3,888	-2,222
Acquisition of non-controlling interests	-14	-	-19	-
Amortization of lease liabilities	-300	-308	-843	-956
Net cash effect of changes in borrowings	-2,521	1,828	183	5,855
Cash flow from financing activities	-2,835	1,520	-4,567	2,677
CASH FLOW FOR THE PERIOD	97	1,192	-92	4,486
CASH AND CASH EQUIVALENTS				
Cash and cash equivalents at beginning of period	355	3,726	538	442
Cash flow for the period	97	1,192	-92	4,486
Effect of exchange rate differences	7	-12	13	-22
Cash and cash equivalents at end of period	459	4,906	459	4,906

KEY RATIOS	Year	Q1-	-Q3
	2019	2019	2020
Return on capital employed, %	16.6	16.2	13.8
Return on capital employed excluding items affecting comparability, %	17.0	16.2	11.8
Return on shareholders' equity, %	18.0	18.2	15.9
Equity ratio, %	50.1	47.4	48.4
Interest coverage ratio, times	14.9	14.8	17.5
Total number of shares, thousands	1,112,576	1,112,576	1,112,576
Number of shares outstanding, thousands	1,110,776	1,110,776	1,110,776
Weighted average number of outstanding shares before and after dilution, thousands	1,110,776	1,110,776	1,110,776
Average number of employees	48,992	49,136	47,553

# Financial information – Parent company

CONDENSED INCOME STATEMENT	Year	Q1-	Q3
SEK M	2019	2019	2020
Operating income	1,523	540	230
Income before appropriations and tax	4,962	1,504	1,777
Net income for the period	5,134	1,479	1,777

CONDENSED BALANCE SHEET	31 Dec	30 5	Sep
SEK M	2019	2019	2020
Non-current assets	39,443	39,785	38,143
Current assets	19,722	19,098	24,301
Total assets	59,165	58,883	62,444
Equity	24,883	21,215	24,455
Untaxed reserves	911	678	911
Non-current liabilities	16,877	16,083	17,252
Current liabilities	16,494	20,907	19,827
Total equity and liabilities	59,165	58,883	62,444

# Quarterly information – Group

THE GROUP IN SUMMARY SEK M	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1-Q3 2019	Year 2019	Q1 2020	Q2 2020	Q3 2020	Q1-Q3 2020	Last 12 months
Sales	21,505	23,544	24,034	24,946	69,082	94,029	22,173	19,953	22,225	64,351	89,297
Organic growth	5%	3%	4%	1%	4%	3%	-3%	-18%	-5%	-9%	
Gross income excluding items											
affecting comparability Gross margin excluding items affecting comparability	<b>8,596</b> 40.0%	<b>9,500</b> 40.4%	<b>9,625</b> 40.0%	<b>9,979</b> 40.0%	<b>27,721</b> 40.1%	<b>37,700</b> 40.1%	<b>8,973</b> 40.5%	<b>7,648</b> 38.3%	<b>9,026</b> 40.6%	<b>25,647</b> 39.9%	<b>35,627</b> 39.9%
Operating income before depr. & amort. (EBITDA)	40.0%	40.476	40.0%	40.0%	40.176	40.176	40.5%	30.370	40.076	39.970	39.970
excluding items affecting comparability	4,034	4,568	4,736	4,969	13,338	18,307	3,676	3,024	4,505	11,205	16,174
Operating margin (EBITDA)	18.8%	19.4%	19.7%	19.9%	19.3%	19.5%	16.6%	15.2%	20.3%	17.4%	18.1%
Depreciation and amortization excl. amortization											
attributable to business combinations	-682	-716	-726	-781	-2,125	-2,905	-792	-787	-771	-2,349	-3,130
Operating income before amortization (EBITA) excluding items affecting comparability	3,352	3,852	4,010	4,188	11,213	15,402	2,884	2,237	3,734	8,856	13,044
Operating margin (EBITA)	15.6%	16.4%	16.7%	16.8%	16.2%	16.4%	13.0%	11.2%	16.8%	13.8%	14.6%
Amortization attributable to business combinations	-106	-120	-115	-141	-341	-482	-133	-141	-142	-415	-556
Operating income (EBIT)											
excluding items affecting comparability  Operating margin (EBIT)	<b>3,246</b> 15.1%	<b>3,733</b> 15.9%	<b>3,894</b> 16.2%	<b>4,047</b> 16.2%	<b>10,873</b> 15.7%	<b>14,920</b> 15.9%	<b>2,751</b> 12.4%	<b>2,097</b> 10.5%	<b>3,593</b> 16.2%	<b>8,441</b> 13.1%	<b>12,488</b> 14.0%
Items affecting comparability <sup>1)</sup>	13.176	13.976	10.270	-312	13.776	-312	12.470	10.5%	1,910	1,910	1,598
Operating income (EBIT)	3,246	3,733	3,894	3,735	10,873	14,608	2,751	2,097	5,502	10,350	14,086
Operating margin (EBIT)	15.1%	15.9%	16.2%	15.0%	15.7%	15.5%	12.4%	10.5%	24.8%	16.1%	15.8%
Net financial items	-248	-271	-250	-268	-769	-1,037	-232	-205	-176	-613	-881
Income before tax (EBT)	2,997	3,462	3,645	3,467	10,104	13,571	2,519	1,892	5,326	9,737	13,204
Profit margin (EBT) Tax on income	13.9% -779	14.7% -900	15.2% -948	13.9% -947	14.6% -2,627	14.4% -3,574	11.4% -655	9.5% -492	24.0% -888	15.1% -2,035	14.8% -2,982
Net income for the period	2,218	2,562	2,697	2,520	7,477	9,997	1,864	1,400	4,438	7,702	10,222
Net income attributable to:		0 = 1	0.10:	0 =		0.000	4	4 000	4	7 70	10.01-
Parent company's shareholders	2,219 -1	2,561 0	2,696 1	2,517 3	7,476 0	9,993 4	1,864 1	1,399 1	4,437	7,700	10,217 5
Non-controlling interests	-1	U		3	U	4		1			5
ODEDATING CASH ELOW	•			~ ·	01.00	V				04.00	Last 12
OPERATING CASH FLOW SEK M	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1-Q3 2019	Year 2019	Q1 2020	Q2 2020	Q3 2020	2020	months
Operating income (EBIT)	3,246	3,733	3,894	3,735	10,873	14,608	2,751	2,097	5,502	10,350	14,086
Restructuring costs	-	-	-	312	-	312	-	-	-	-	312
Revaluation previously owned shares in associates	-	-	-	-	-	-	-	-	-1,910	-1,910	-1,910
Depreciation and amortization	788	835	842	922	2,465	3,387	925	927	912	2,764	3,686
Net capital expenditure	-321	-406	-410 591	-525	-1,136	-1,662	-491	-442	-301	-1,234	-1,760
Change in working capital Interest paid and received	-2,048 -179	242 -277	-179	1,364 -233	-1,215 -636	148 -869	-1,485 -172	1,460 -244	820 -90	795 -506	2,159 -739
Repayment of lease liabilities	-262	-281	-300	-316	-843	-1,159	-326	-322	-308	-956	-1,272
Non-cash items	-53	-210	-37	-24	-300	-324	4	-58	-219	-273	-297
Operating cash flow	1,171	3,636	4,401	5,235	9,208	14,442	1,206	3,418	4,407	9,031	14,266
Operating Cash flow/Income before tax excluding	0.00	1.05	4.04	4.00	0.04	1.01	0.40	4.04	4.00	4.45	4.00
items affecting comparability	0.39	1.05	1.21	1.39	0.91	1.04	0.48	1.81	1.29	1.15	1.23
CHANCE IN NET DEPT	01	Q2	Q3	04	Q1-Q3	V	01	Q2	02	01.02	
CHANGE IN NET DEBT	Q1		2019	Q4 2019	2019	Year 2019	Q1 2020	2020	Q3 2020	Q1-Q3	
SEK W	2010					29,246		2020			
SEK M  Net debt at beginning of period	<b>2019</b> 29,246	<b>2019</b> 35,100			29.246		33.050	36.371		2020 33.050	
SEK M  Net debt at beginning of period  Impact from transition to IFRS 16	2019 29,246 3,711	35,100 -	37,620	36,843	29,246 3,711	3,711	33,050 -	36,371 -	34,112	33,050	
Net debt at beginning of period	29,246 3,711 -1,171	35,100	37,620	36,843	3,711 -9,208	3,711 -14,442	- -1,206	- -3,418	34,112 - -4,407	33,050 - -9,031	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments	29,246 3,711 -1,171 161	35,100 - -3,636 123	37,620 - -4,401 181	36,843 - -5,235 261	3,711 -9,208 465	3,711 -14,442 726	-1,206 83	- -3,418 173	34,112 - -4,407 155	33,050 - -9,031 411	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income	29,246 3,711 -1,171 161 703	35,100 - -3,636 123 942	37,620 - -4,401 181 577	36,843 - -5,235 261 1,651	3,711 -9,208 465 2,222	3,711 -14,442 726 3,872	-1,206 83 878	- -3,418 173 474	34,112 - -4,407 155 1,104	33,050 -9,031 411 2,456	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments	29,246 3,711 -1,171 161	35,100 - -3,636 123 942 964	37,620 - -4,401 181 577 1,425	36,843 - -5,235 261	3,711 -9,208 465 2,222 3,746	3,711 -14,442 726 3,872 4,764	-1,206 83	- -3,418 173 474 86	34,112 - -4,407 155	33,050 - -9,031 411 2,456 6,001	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend	29,246 3,711 -1,171 161 703	35,100 - -3,636 123 942	37,620 - -4,401 181 577	36,843 - -5,235 261 1,651 1,018	3,711 -9,208 465 2,222	3,711 -14,442 726 3,872	-1,206 83 878 1,584	- -3,418 173 474	34,112 -4,407 155 1,104 4,331	33,050 -9,031 411 2,456	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments	29,246 3,711 -1,171 161 703 1,357	35,100 - -3,636 123 942 964 3,888	37,620 -4,401 181 577 1,425	36,843 - -5,235 261 1,651 1,018	3,711 -9,208 465 2,222 3,746 3,888	3,711 -14,442 726 3,872 4,764 3,888	-1,206 83 878 1,584	-3,418 173 474 86 2,222	34,112 -4,407 155 1,104 4,331	33,050 -9,031 411 2,456 6,001 2,222	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc.	29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039	35,100 - -3,636 123 942 964 3,888 210 -111 140	37,620 -4,401 181 577 1,425 - 289 -51 1,203	36,843  -5,235 261 1,651 1,018  -316 47 -1,218	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165	-1,206 83 878 1,584 - 139 -1 1,845	-3,418 173 474 86 2,222 407 -110 -2,093	34,112 -4,407 155 1,104 4,331 - 94 98 -428	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period	29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100	35,100 -3,636 123 942 964 3,888 210 -111 140	37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843	36,843 -5,235 261 1,651 1,018 - -316 47 -1,218 33,050	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 - 139 -1 1,845 <b>36,371</b>	-3,418 173 474 86 2,222 407 -110 -2,093	34,112 -4,407 155 1,104 4,331 - 94 98 -428 <b>35,059</b>	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc.	29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039	35,100 - -3,636 123 942 964 3,888 210 -111 140	37,620 -4,401 181 577 1,425 - 289 -51 1,203	36,843  -5,235 261 1,651 1,018  -316 47 -1,218	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165	-1,206 83 878 1,584 - 139 -1 1,845	-3,418 173 474 86 2,222 407 -110 -2,093	34,112 -4,407 155 1,104 4,331 - 94 98 -428	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc.  Net debt at end of period Net debt/Equity	29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64	35,100 -3,636 123 942 964 3,888 210 -111 140 <b>37,620</b> 0.70	37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64	36,843 -5,235 261 1,651 1,018 - -316 47 -1,218 <b>33,050</b> 0.56	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 - 139 -1 1,845 <b>36,371</b> 0.58	-3,418 173 474 86 2,222 407 -110 -2,093 <b>34,112</b> 0.58	34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity	29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64	35,100 -3,636 123 942 964 3,888 210 -111 140 <b>37,620</b> 0.70	37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64	36,843 -5,235 261 1,651 1,018 - -316 47 -1,218 33,050 0.56	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 - 139 -1 1,845 <b>36,371</b> 0.58	-3,418 173 474 86 2,222 407 -110 -2,093 <b>34,112</b> 0.58	34,112 -4,407 155 1,104 4,331 - 94 -428 35,059 0.56	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc.  Net debt at end of period Net debt/Equity  NET DEBT SEK M	29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019	37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64	36,843 -5,235 261 1,651 1,018 - -316 47 -1,218 33,050 0.56	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 - 139 -1 1,845 <b>36,371</b> 0.58	-3,418 173 474 86 2,222 407 -110 -2,093 <b>34,112</b> 0.58	34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets	29,246 3,711 -1,171 161 703 1,357 -127 1,039 35,100 0.64 Q1 2019 -168	35,100 - 3,636 123 942 964 3,888 210 0.70 37,620 0.70	37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019 -113	36,843 -5,235 261 1,651 1,018 - -316 47 -1,218 33,050 0.56 Q4 2019 -100	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 -1 1,845 36,371 0.58 Q1 2020 -108	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020	34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56 Q3 2020	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc.  Net debt at end of period Net debt/Equity  NET DEBT SEK M	29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019	37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64	36,843 -5,235 261 1,651 1,018 - -316 47 -1,218 33,050 0.56	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 - 139 -1 1,845 <b>36,371</b> 0.58	-3,418 173 474 86 2,222 407 -110 -2,093 <b>34,112</b> 0.58	34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc.  Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions	29,246 3,711 -1,171 161 703 1,357 -17 -127 1,039 35,100 0.64 Q1 2019 -168 -414 43 3,105	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324	37,620 -4,401 181 577 1,425 289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717	36,843 -5,235 261 1,651 1,018 -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 -139 -1 1,845 <b>36,371</b> 0.58 <b>Q1</b> <b>2020</b> -108 -1,676 -469 3,642	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887	34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities	29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694	37,620 -4,401 181 577 1,425 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746	36,843 -5,235 261 1,651 1,018 -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 -1 139 -1 1,845 <b>36,371</b> 0.58 <b>Q1</b> <b>2020</b> -108 -1,676 -469 3,642 3,924	-3,418 173 474 86 2,222 407 -110 -2,093 <b>34,112</b> 0.58 <b>Q2</b> 2020 -76 -3,726 -441 3,887 3,614	34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc.  Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities	29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776 28,758	35,100	37,620 -4,401 181 577 1,425 -289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944	36,843 -5,235 261 1,651 1,018 -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,346 3,346 3,346 3,346 3,346 3,346 3,346 3,346 3,566	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 -139 -1 1,845 <b>36,371</b> 0.58 <b>Q1</b> <b>2020</b> -108 -1,676 -469 3,642 3,924 31,059	-3,418 173 474 86 2,222 407 -110 -2,093 <b>34,112</b> 0.58 <b>Q2</b> <b>2020</b> -441 3,887 3,614 30,853	34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818 32,379	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities	29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694	37,620 -4,401 181 577 1,425 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746	36,843 -5,235 261 1,651 1,018 -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 -1 139 -1 1,845 <b>36,371</b> 0.58 <b>Q1</b> <b>2020</b> -108 -1,676 -469 3,642 3,924	-3,418 173 474 86 2,222 407 -110 -2,093 <b>34,112</b> 0.58 <b>Q2</b> 2020 -76 -3,726 -441 3,887 3,614	34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total	29,246 3,711 -1,171 161 703 1,357 -17 -127 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0,70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620	37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843	36,843 -5,235 261 1,651 1,018 47 -1,218 33,050 0,56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 -1 139 -1 1,845 <b>36,371</b> 0.58 <b>Q1</b> <b>2020</b> -108 -1,676 -469 3,642 3,924 31,059 <b>36,371</b>	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887 3,614 30,853 34,112	34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56 03 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc.  Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities	29,246 3,711 -1,171 161 703 1,357 - 179 -127 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776 28,758	35,100	37,620 -4,401 181 577 1,425 -289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944	36,843 -5,235 261 1,651 1,018 -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,346 3,346 3,346 3,346 3,346 3,346 3,346 3,566	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 -139 -1 1,845 <b>36,371</b> 0.58 <b>Q1</b> <b>2020</b> -108 -1,676 -469 3,642 3,924 31,059	-3,418 173 474 86 2,222 407 -110 -2,093 <b>34,112</b> 0.58 <b>Q2</b> <b>2020</b> -441 3,887 3,614 30,853	34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 Q3 2020 -47 -4,906 -350 4,164 3,818 32,379	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total  CAPITAL EMPLOYED AND FINANCING SEK M Capital employed	29,246 3,711 -1,171 161 703 1,357 -7 179 -127 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100  Q1 2019 90,227	35,100	37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843 Q3 Q3 Q3 Q3 Q3 Q9 Q9 Q9 Q9 Q9 Q9 Q9 Q9 Q9 Q9	36,843 -5,235 261 1,651 1,018 31,050 0,56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 -139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059 36,371 Q1 2020 99,428	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 2 2020 -76 -3,726 -441 3,887 3,614 30,853 34,112 02 2020 93,103	34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56 03 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 2020 97,232	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total  CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill	29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100  Q1 2019 90,227 55,731	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 Q2 2019 91,334 456,179	37,620 -4,401 181 577 1,425 289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843 Q3 2019 94,796 59,134	36,843 -5,235 261 1,651 1,018 -316 47 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 -1 139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059 36,371 Q1 2020 99,428 61,573	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 02 2020 -76 -3,726 -441 3,887 3,614 30,853 34,112 02 2020 93,103 58,243	34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 03 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc.  Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total  CAPITAL EMPLOYED AND FINANCING SEK M Capital employed of which goodwill of which other intangible assets and PPE	29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64  201 2019 -168 -414 43 3,105 3,776 28,758 35,100  Q1 2019 90,227 55,731 19,911	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 Q2 2019 91,334 56,179 20,386	37,620 -4,401 181 577 1,425 289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843 Q3 2019 94,796 59,134 21,296	36,843 -5,235 261 1,651 1,018 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 -1 139 -1 1,845 <b>36,371</b> 0.58 <b>Q1</b> <b>2020</b> -108 -1,676 -469 3,642 31,059 <b>36,371</b> <b>Q1</b> <b>2020</b> 99,428 61,573 22,189	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887 3,614 430,853 34,112 Q2 2020 93,103 58,243 21,064	34,112 4,407 155 1,104 4,331 94 98 428 35,059 0.56 03 2020 47 -4,906 350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013 21,613	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total  CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets	29,246 3,711 -1,171 161 703 1,357 -7 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100  Q1 2019 90,227 55,731 19,911 3,805	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0,70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 Q2 2019 91,334 56,179 20,386 3,705	37,6204,401 181 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843 Q3 2019 94,796 59,134 21,296 3,746	36,843 -5,235 261 1,651 1,018 31,050 0,56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191 3,731	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 1,584 1,845 36,371 0.58  Q1 2020 -108 -1,676 -469 31,059 36,371  Q1 2020 99,428 61,573 22,189 3,909	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 30,853 34,112 Q2 2020 93,103 58,243 21,064	34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 03 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 20,20 97,232 64,013 21,613 3,779	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total  CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets - of which investments in associates	29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64  2019 -168 -414 43 3,105 3,776 28,758 35,100  Q1 2019 90,227 55,731 19,911 3,805 2,510	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 Q2 2019 91,334 56,179 20,386 3,705 20,386	37,620 -4,401 181 577 1,425 289 -51 1,203 36,843 0.64 03 2019 -113 3,746 29,944 36,843 03 2019 94,796 59,134 21,296 3,746 29,134 21,296 3,746 21,296 21,2	36,843 -5,235 261 1,651 1,018 31,018 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191 3,731 2,595	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 -1 139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059 36,371 Q1 2020 99,428 61,573 22,189 3,909 2,772	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887 3,614 30,853 34,112 Q2 2020 93,103 58,243 21,064 3,582 2,665	34,112 -4,407 155 1,104 4,331 - 94 98 -428 35,059 0.56 03 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013 21,613 3,779 685	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total  CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets	29,246 3,711 -1,171 161 703 1,357 -7 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100  Q1 2019 90,227 55,731 19,911 3,805	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0,70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 Q2 2019 91,334 56,179 20,386 3,705	37,6204,401 181 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843 Q3 2019 94,796 59,134 21,296 3,746	36,843 -5,235 261 1,651 1,018 31,050 0,56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191 3,731	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 1,584 1,845 36,371 0.58  Q1 2020 -108 -1,676 -469 31,059 36,371  Q1 2020 99,428 61,573 22,189 3,909	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 30,853 34,112 Q2 2020 93,103 58,243 21,064	34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 03 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 20,20 97,232 64,013 21,613 3,779	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc.  Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total  CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets - of which right-of-use assets Net debt	29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64  201 2019 -168 -414 43 3,105 3,776 28,758 35,100  Q1 2019 90,227 55,731 19,911 3,805 2,510 35,100	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 31,228 37,620 Q2 2019 91,334 56,179 20,386 3,705 2,534 37,652 37,652	37,620 -4,401 181 577 1,425 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843 Q3 2019 94,796 59,134 21,296 3,746 2,643 36,843 36,843 36,843	36,843 -5,235 261 1,651 1,018 -1,218 33,050 0.56 Q4 2019 -100 -442 -53 3,346 3,346 3,346 3,350 Q4 2019 92,204 57,662 21,191 3,731 2,595 33,050	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 -1 139 -1 1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 31,059 36,371 Q1 2020 99,428 61,573 22,189 3,909 2,772 2,772 36,371	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -76 -3,726 -441 3,887 3,614 430,853 34,112 Q2 2020 93,103 58,243 21,064 3,592 2,665 34,112	34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 03 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 Q3 2020 97,232 64,013 21,613 3,789 64,013 3,789 65,559	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total  CAPITAL EMPLOYED AND FINANCING SEK M Capital employed of which goodwill of which other intangible assets and PPE of which right-of-use assets of which investments in associates Net debt Non-controlling interests	29,246 3,711 -1,171 161 703 1,357 -7 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100  Q1 2019 90,227 55,731 19,911 3,805 2,510 35,100	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0,70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 Q2 2019 91,334 56,179 20,386 3,705 20,386	37,6204,401 181 577 1,425 - 289 -51 1,203 36,843 0.64 Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843 2019 94,796 59,134 21,296 59,134 21,296 3,746 2,643 36,843	36,843 -5,235 261 1,651 1,018 33,050 0,56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191 3,731 2,595 33,050 11	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 <b>36,843</b>	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050	-1,206 83 878 1,584 1,584 1,845 36,371 0.58  Q1 2020 -108 -1,676 -469 3,642 31,059 36,371  Q1 2020 99,428 61,573 22,189 3,909 2,772 36,371 11	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 22020 -76 -3,726 -441 3,887 3,614 30,853 34,112 2020 93,103 58,243 21,064 3,592 2,665 34,112	34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 03 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 20,20 97,232 64,013 21,613 3,779 685 35,059 12	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 <b>35,059</b>	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc.  Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total  CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets - of which investments in associates Net debt Non-controlling interests Equity attributable to the Parent company's shareholders	29,246 3,711 -1,171 161 703 1,357 -17 -127 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100  Q1 2019 90,227 55,731 19,911 3,805 2,510 55,117	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70  Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620  Q2 2019 91,334 56,179 20,386 3,705 2,534 37,620 6 53,708	37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64  Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843  Q3 2019 94,796 59,134 21,296 3,746 2,643 36,843 8 57,946	36,843 -5,235 261 1,651 1,018 37,050 0,56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191 3,731 2,595 33,050 0,56	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 36,843 0.64	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050 0.56	-1,206 83 878 1,584 -139 -1 1,845 36,371 0.58  Q1 2020 -108 -1,676 -469 3,642 31,059 36,371  Q1 2020 99,428 61,573 22,189 3,909 2,772 36,371 13 63,044	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 2020 -76 -3,726 -441 3,887 3,614 30,853 34,112 2020 93,103 58,243 21,064 3,592 2,665 3,112 58,980	34,112 -4,407 155 1,104 4,331 -98 -428 35,059 0.56 0.56 -350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013 21,613 3,779 685 35,059 12 62,161	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 35,059 0.56	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total  CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets - of which rivestments in associates Net debt Non-controlling interests Equity attributable to the Parent company's shareholders  DATA PER SHARE SEK	29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100  Q1 2019 90,227 55,731 19,911 3,805 2,510 35,100 55,117	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0,70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 Q2 2019 91,334 56,179 20,386 3,705 2,534 37,620 Q2 2019 91,340 61,707 91,340 61,707 91,340 91,400	37,620 -4,401 181 577 1,425 -289 -51 1,203 36,843 0.64 Q3 2019 -113 3,746 29,944 36,843 2019 94,796 59,134 21,296 3,746 2,643 36,843 36,843 36,843 2019 94,796 59,134 21,296 59,134 21,296 21,2	36,843 -5,235 261 1,651 1,018 31,050 0,56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191 3,731 2,595 33,050 11 59,143	3,711 -9,208 465 2,222 3,746 3,888 -288 2,383 36,843 0.64	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050 0.56	-1,206 83 878 1,584 -139 -1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059 36,371 20,20 99,428 61,573 22,189 3,909 2,772 36,371 13 63,044	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -766 -441 3,887 3,614 30,853 34,112 Q2 2020 93,103 58,243 21,064 3,592 2,665 34,112 58,980	34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 03 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013 21,613 3,779 685 35,059 12 62,161 03 2020	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 35,059 0.56	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total  CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets - of which investments in associates Net debt Non-controlling interests Equity attributable to the Parent company's shareholders  DATA PER SHARE SEK Earnings per share before and after dilution	29,246 3,711 -1,171 161 703 1,357 -17 -127 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100  Q1 2019 90,227 55,731 19,911 3,805 2,510 55,117	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70  Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620  Q2 2019 91,334 56,179 20,386 3,705 2,534 37,620 6 53,708	37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64  Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843  Q3 2019 94,796 59,134 21,296 3,746 2,643 36,843 8 57,946	36,843 -5,235 261 1,651 1,018 37,050 0,56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191 3,731 2,595 33,050 0,56	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,383 36,843 0.64	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050 0.56	-1,206 83 878 1,584 -139 -1 1,845 36,371 0.58  Q1 2020 -108 -1,676 -469 3,642 31,059 36,371  Q1 2020 99,428 61,573 22,189 3,909 2,772 36,371 13 63,044	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 2020 -76 -3,726 -441 3,887 3,614 30,853 34,112 2020 93,103 58,243 21,064 3,592 2,665 3,112 58,980	34,112 -4,407 155 1,104 4,331 -98 -428 35,059 0.56 0.56 -350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013 21,613 3,779 685 35,059 12 62,161	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 35,059 0.56	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc.  Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total  CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which investments in associates Net debt Non-controlling interests Equity attributable to the Parent company's shareholders  DATA PER SHARE SEK Earnings per share before and after dilution Earnings per share before and after dilution	29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100  Q1 2019 90,227 55,731 19,911 3,805 2,510 55,117 Q1 2019 2.00	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0.70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 Q2 2019 91,334 56,179 20,386 3,705 2,534 37,620 Q2 2019 231	37,620 -4,401 181 577 1,425 - 289 -51 1,203 36,843 0.64  Q3 2019 -113 -459 8 3,717 3,746 29,944 36,843  Q3 2019 94,796 59,134 21,296 3,746 2,643 36,843 8 57,946  Q3 2019 2.43	36,843 -5,235 261 1,051 1,018 33,050 0,56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191 3,731 2,595 33,050 Q4 2019 21,191 3,731 2,595 3,050 Q4 2019	3,711 -9,208 465 2,222 3,746 3,888 678 -288 2,388 0,64 0,64	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050 0.56	-1,206 83 878 1,584 -139 -1 1,845 36,371 0.58  Q1 2020 -108 -1,676 3,642 3,924 31,059 36,371  Q1 2020 99,428 61,573 22,189 3,909 2,772 36,371 13 63,044 Q1 2020 1.68	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 2220 -76 -3,726 -441 3,887 3,614 430,853 34,112 2220 93,103 58,243 21,064 3,592 2,665 34,112 12 58,980 1.26	34,112 -4,407 155 1,104 4,331 -98 -428 35,059 0.56 03 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013 21,613 3,779 685 35,059 12 62,161 03 2020 3,99	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 35,059 0.56	
Net debt at beginning of period Impact from transition to IFRS 16 Operating cash flow Restructuring payments Tax paid on income Acquisitions and divestments Dividend Actuarial gain/loss on post-employment benefit obligations Change to lease liabilities Exchange rate differences, etc. Net debt at end of period Net debt/Equity  NET DEBT SEK M Interest-bearing assets Cash and cash equivalents Derivative financial instruments, net Pension provisions Lease liabilities Interest-bearing liabilities Total  CAPITAL EMPLOYED AND FINANCING SEK M Capital employed - of which goodwill - of which other intangible assets and PPE - of which right-of-use assets - of which investments in associates Net debt Non-controlling interests Equity attributable to the Parent company's shareholders  DATA PER SHARE SEK Earnings per share before and after dilution	29,246 3,711 -1,171 161 703 1,357 -179 -127 1,039 35,100 0.64  Q1 2019 -168 -414 43 3,105 3,776 28,758 35,100  Q1 2019 90,227 55,731 19,911 3,805 2,510 35,100 55,117	35,100 -3,636 123 942 964 3,888 210 -111 140 37,620 0,70 Q2 2019 -144 -355 -127 3,324 3,694 31,228 37,620 Q2 2019 91,334 56,179 20,386 3,705 2,534 37,620 Q2 2019 91,340 61,707 91,340 61,707 91,340 91,400	37,620 -4,401 181 577 1,425 -289 -51 1,203 36,843 0.64 Q3 2019 -113 3,746 29,944 36,843 2019 94,796 59,134 21,296 3,746 2,643 36,843 36,843 36,843 2019 94,796 59,134 21,296 59,134 21,296 21,2	36,843 -5,235 261 1,651 1,018 31,050 0,56 Q4 2019 -100 -442 -53 3,346 3,739 26,560 33,050 Q4 2019 92,204 57,662 21,191 3,731 2,595 33,050 11 59,143	3,711 -9,208 465 2,222 3,746 3,888 -288 2,383 36,843 0.64	3,711 -14,442 726 3,872 4,764 3,888 362 -242 1,165 33,050 0.56	-1,206 83 878 1,584 -139 -1,845 36,371 0.58 Q1 2020 -108 -1,676 -469 3,642 3,924 31,059 36,371 20,20 99,428 61,573 22,189 3,909 2,772 36,371 13 63,044	-3,418 173 474 86 2,222 407 -110 -2,093 34,112 0.58 Q2 2020 -766 -441 3,887 3,614 30,853 34,112 Q2 2020 93,103 58,243 21,064 3,592 2,665 34,112 58,980	34,112 -4,407 155 1,104 4,331 -94 98 -428 35,059 0.56 03 2020 -47 -4,906 -350 4,164 3,818 32,379 35,059 03 2020 97,232 64,013 21,613 3,779 685 35,059 12 62,161 03 2020	33,050 -9,031 411 2,456 6,001 2,222 640 -14 -676 35,059 0.56	

 $<sup>^{1)}</sup>$  Items affecting comparability consist of restructuring costs and revaluation of previously owned shares in associates.

# Reporting by division

SEK M         2019         2020         2010         2020         2019         2020         2019         2020         2010         2020         <	Q3 and 30 Sep							Glo	bal	Entr	ance				
Sales, external 5.004 4.724 6.073 4.748 2.584 2.255 3.966 3.404 6.407 7,093 - 24,034 22.255 2.85 also, internal 117 99 26 31 289 2.235 28 24 20 23 -478 -401 - 24,034 22.225 2.85 also, internal 117 99 26 31 289 2.235 28 24 20 23 -478 -401 - 24,034 22.225 2.85 also, internal 117 99 26 31 289 2.235 28 24 20 23 -478 -401 - 24,034 22.225 28 24,00 23 -478 -401 - 24,034 22.225 28 24,00 23 -478 -401 - 24,034 22.225 28 24,00 23 -478 -401 - 24,034 22.225 24,00 24,		EM	1EA	Ame	ricas	Asia F	Pacific	Techno	ologies	Syst	ems	Oth	er	То	tal
Sales (growth)         117         99         26         31         289         2.23         25         24         20         23         4.78         4.01         -	SEK M	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020
Sales	Sales, external	5,004	4,724	6,073	4,748	2,584	2,255	3,966	3,404	6,407	7,093	-	-	24,034	22,225
Organic growth 3% - 2% 6% - 5% - 1% - 9% 6% - 17% - 17% - 3%   1% 4% - 5%   5%   4%   6% - 17%   17%   17%	Sales, internal	117	99	26	31	289	223	25	24	20	23	-478	-401	-	-
Acquisitions and divestments	Sales	5,120	4,824	6,099	4,779	2,874	2,479	3,991	3,428	6,427	7,116	-478	-401	24,034	22,225
Exchange-rate effects 3% -4% 9% -8% 4% -6% 9% -6% 6% -7% - 5 5% -7% 5% 5% 5% 5% 5% 5% 5% 5% 5% 5% 5% 5% 5%	Organic growth	3%	-2%	6%	-5%	-1%	-8%	6%	-17%	3%	1%	-	-	4%	-5%
Share of earnings in associates	Acquisitions and divestments	-1%	0%	2%	-9%	6%	0%	18%	9%	0%	17%	-	-	4%	4%
Operating Income (EBIT) excl.   Items affecting comparability   822   765   1,249   966   274   183   810   550   873   1,266   -134   -137   3,894   3,593   Operating margin (EBIT) excl.   Items affecting comparability   16.1%   15.9%   20.5%   20.2%   9.5%   7.4%   20.3%   16.0%   13.6%   17.8%     1.910   Operating income (EBIT)   822   765   1,249   966   274   183   810   550   873   3,175   -134   -137   3,894   5,502   Operating income (EBIT)   822   765   1,249   966   274   183   810   550   873   3,175   -134   -137   3,894   5,502   Operating margin (EBIT)   16.1%   15.9%   20.5%   20.2%   9.5%   7.4%   20.3%   16.0%   13.6%   44.6%   16.2%   24.8%   Operating margin (EBIT)   16.1%   15.9%   20.5%   20.2%   9.5%   7.4%   20.3%   16.0%   13.6%   44.6%   16.2%   24.8%   Operating margin (EBIT)   16.1%   15.9%   20.431   14.046   9,154   8,703   22,494   22,878   23,762   32,938   -1,159   -260   94,796   97,232   - 0 which goodwill   11,267   10,948   14,982   11,107   4,349   4,055   15,646   15,810   12,890   22,094   59,134   64,013   - 0 which goodwill   15.9%   16.1%   24.1%   27.4%   11.6%   238   374   489   1,550   21   2,2643   685	Exchange-rate effects	3%	-4%	9%	-8%	4%	-6%	9%	-6%	6%	-7%	-	-	5%	-7%
Revaluation previously owned shares in associates   1,247   20.5%   20.2%   20.5%   20.2%   20.5%   20.2%   20.5%   20.2%   20.5%   20.2%	Share of earnings in associates	-	-	-	_	5	4	-	-	37	159	-	-	43	163
Operating margin (EBIT) excl. Items affecting comparability <sup>1)</sup> 16.1% 15.9% 20.5% 20.2% 9.5% 7.4% 20.3% 16.0% 13.6% 17.8% - 16.2% 16.2% Revaluation previously owned shares in associates  1,910 16.2% 16.2% Revaluation previously owned shares in associates  1,910 1,910  Operating income (EBIT)  822 765 1,249 966 274 183 810 550 873 3,175 -134 -137 3,894 5,502 Operating margin (EBIT)  16.1% 15.9% 20.5% 20.2% 9.5% 7.4% 20.3% 16.0% 13.6% 44.6% 16.2% 24.8%  Capital employed  20.114 18,929 20.431 14,046 9.154 8,703 22.494 22,878 23,762 32,938 -1,159 -260 94,796 97,232 -0 which of their intangible assets and property, plant and equipment  4,163 3876 4,441 2981 2,473 2,567 5,566 5,530 4,499 6,599 154 60 21,296 20 which investments in associates  1,017 1 053 518 440 276 238 3374 489 1,540 1,550 21 9 3,746 3,779 - of which investments in associates  0 1 672 641 19 23 1,952 21 2,643 685 Return on capital employed  excluding items affecting comparability  15.9% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% - 16.5% 15.0%  Operating income (EBIT)  Revaluation previously owned shares in associates	Operating income (EBIT) excl.														
Items affecting comparability <sup>1)</sup> Revaluation previously owned shares in associates	items affecting comparability	822	765	1,249	966	274	183	810	550	873	1,266	-134	-137	3,894	3,593
Revaluation previously owned shares in associates	Operating margin (EBIT) excl.														
Operating income (EBIT)   822   765   1,249   966   274   183   810   550   873   3,175   -134   -137   3,894   5,502   20,900   5,502   20,200   9,500   7,400   20,300   16,000   13,600   44,600   -   -   -   16,200   24,800   -   -   -   16,200   24,800   -   -   -   16,200   24,800   -   -   -   -   -   -   -   -   -		16.1%	15.9%	20.5%	20.2%	9.5%	7.4%	20.3%	16.0%	13.6%		-	-	16.2%	
Operating margin (EBIT)  16.1% 15.9% 20.5% 20.2% 9.5% 7.4% 20.3% 16.0% 13.6% 44.6% 16.2% 24.8%  Capital employed 20,114 18,929 20,431 14,046 9,154 8,703 22,494 22,878 23,762 32,938 -1,159 -260 94,796 97,232 - of which goodwill 11,267 10,948 14,982 11,107 4,349 4,055 15,646 15,810 12,890 22,094 59,134 64,013 - of which other intangible assets and property, plant and equipment 4,163 3 876 4,441 2 981 2,473 2,567 5,566 5,530 4,499 6,599 154 60 21,296 21,613 - of which right-of-use assets 1,017 1 053 518 440 276 238 374 489 1,540 1,550 21 9 3,746 3,779 - of which investments in associates 0 1 672 641 19 23 1,952 21 2,643 685 Return on capital employed excluding items affecting comparability 15.9% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% 16.5% 15.0%  Operating income (EBIT) 822 765 1,249 966 274 183 810 550 873 3,175 -134 -137 3,894 5,502 Revaluation previously owned shares in associates 0 199 228 144 115 96 86 189 226 205 251 9 7 842 912 Net capital expenditure 6-63 -72 -89 -27 -61 -40 -104 -99 -76 -63 -16 0 -410 -301 Amortization of lease liabilities -74 -78 -40 -33 -25 -26 -32 -35 -125 -132 -3 -3 -300 -308 Change in working capital -46 12 591 414 55 238 -88 -129 72 288 9 -4 591 820 Operating cash flow by division 838 854 1,854 1,435 337 441 775 513 949 1,610 -135 -137 4,617 4,716 Non-cash items		=	-	-	-	-	-	-	-	-		-	-	=	
Capital employed 20,114 18,929 20,431 14,046 9,154 8,703 22,494 22,878 23,762 32,938 -1,159 -260 94,796 97,232 -07 which goodwill 11,267 10,948 14,982 11,107 4,349 4,055 15,646 15,810 12,890 22,094 - 59,134 64,013 -07 which other intangible assets and property, plant and equipment 4,163 3 876 4,441 2 981 2,473 2,567 5,566 5,530 4,499 6,599 154 60 21,296 21,613 -07 which investments in associates 0 1 1 - 672 641 19 23 1,952 21 - 2,643 685 Return on capital employed excluding items affecting comparability 15.9% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% - 16.5% 15.0% 15.0% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% - 16.5% 15.0% 15.0% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% - 16.5% 15.0% 15.0% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% - 16.5% 15.0% 15.0% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% - 16.5% 15.0% 15.0% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% - 16.5% 15.0% 15.0% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% - 16.5% 15.0% 15.0% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% - 16.5% 15.0% 15.0% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% - 16.5% 15.0% 16.5% 15.0% 16.1% 1	Operating income (EBIT)				966							-134	-137		
- of which goodwill - 11,267 10,948 14,982 11,107 4,349 4,055 15,646 15,810 12,890 22,094 - 59,134 64,013 - of which other intangible assets and property, plant and equipment 4,163 3 876 4,441 2 981 2,473 2,567 5,566 5,530 4,499 6,599 154 60 21,296 21,613 - of which right-of-use assets 1,017 1 053 518 440 276 238 374 489 1,540 1,550 21 9 3,746 3,779 - of which investments in associates 0 1 - 672 641 19 23 1,952 21 - 2,643 685 Return on capital employed excluding items affecting comparability 15.9% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% - 16.5% 15.0% Operating income (EBIT) 822 765 1,249 966 274 183 810 550 873 3,175 -134 -137 3,894 5,502 Revaluation previously owned shares in associates 1,910 1,910 Net capital expenditure -63 -72 -89 -27 -61 -40 -104 -99 -76 -63 -16 0 -410 -301 Amortization of lease liabilities -74 -78 -40 -33 -25 -26 -32 -35 -125 -132 -3 -3 -300 -308 Change in working capital -46 12 591 414 55 238 -88 -129 72 288 9 -4 591 820 Operating cash flow by division 838 854 1,854 1,854 1,435 337 441 775 513 949 1,610 -135 -137 4,617 4,716 Non-cash items	Operating margin (EBIT)	16.1%	15.9%	20.5%	20.2%	9.5%	7.4%	20.3%	16.0%	13.6%	44.6%	-	-	16.2%	24.8%
- of which other intangible assets and property, plant and equipment 4,163 3 876 4,441 2 981 2,473 2,567 5,566 5,530 4,499 6,599 154 60 21,296 21,613 - of which right-of-use assets 1,017 1 053 518 440 276 238 374 489 1,540 1,550 21 9 3,746 3,779 - of which investments in associates 0 1 672 641 19 23 1,952 21 2,643 685 Return on capital employed excluding items affecting comparability 15.9% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% 16.5% 15.0%	Capital employed	20,114	18,929	20,431	14,046	9,154	8,703	22,494	22,878	23,762	32,938	-1,159	-260	94,796	97,232
property, plant and equipment 4,163 3 876 4,441 2 981 2,473 2,567 5,566 5,530 4,499 6,599 154 60 21,296 21,613 - of which right-of-use assets 1,017 1 1053 518 440 276 238 374 489 1,540 1,550 21 9 3,746 3,779 - of which investments in associates 0 1 - 672 641 19 23 1,952 21 - 2,643 685 Return on capital employed excluding items affecting comparability 15.9% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% - 16.5% 15.0%   Operating income (EBIT) 822 765 1,249 966 274 183 810 550 873 3,175 -134 -137 3,894 5,502 Revaluation previously owned shares in associates 1,910 1,910 Paperciation and amortization 199 228 144 115 96 86 189 226 205 251 9 7 842 912 Net capital expenditure -63 -72 -89 -27 -61 -40 -104 -99 -76 -63 -16 0 -410 -301 Amortization of lease liabilities -74 -78 -40 -33 -25 -26 -32 -35 -125 -132 -3 -3 -300 -308 Change in working capital -46 12 591 414 53 238 -88 -129 72 288 9 -4 591 820 Operating cash flow by division 838 854 1,854 1,435 337 441 775 513 949 1,610 -135 -137 4,617 4,718 Interest paid and received		11,267	10,948	14,982	11,107	4,349	4,055	15,646	15,810	12,890	22,094	-	_	59,134	64,013
- of which right-of-use assets 1,017 1 053 518 440 276 238 374 489 1,540 1,550 21 9 3,746 3,779 - of which investments in associates 0 1 672 641 19 23 1,952 21 2,643 685 Return on capital employed excluding items affecting comparability 15.9% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% - 16.5% 15.0% Operating income (EBIT) 822 765 1,249 966 274 183 810 550 873 3,175 -134 -137 3,894 5,502 Revaluation previously owned shares in associates 1,910 1,910 Perceiation and amortization 199 228 144 115 96 86 189 226 205 251 9 7 842 912 Net capital expenditure -63 -72 -89 -27 -61 -40 -104 -99 -76 -63 -16 0 -410 -301 Amortization of lease liabilities -74 -78 -40 -33 -25 -26 -32 -35 -125 -132 -3 -3 -300 -308 Change in working capital -46 12 591 414 55 238 -88 -129 72 288 9 -4 591 820 Operating cash flow by division 838 854 1,854 1,435 337 441 775 513 949 1,610 -135 -137 4,617 4,716 Non-cash items	- of which other intangible assets and														
- of which investments in associates 0 1 672 641 19 23 1,952 21 2,643 685 Return on capital employed excluding items affecting comparability 15.9% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% 16.5% 15.0% Operating income (EBIT) 822 765 1,249 966 274 183 810 550 873 3,175 -134 -137 3,894 5,502 Revaluation previously owned shares in associates 1,910 1,910 Operating and amortization 199 228 144 115 96 86 189 226 205 251 9 7 842 912 Net capital expenditure -63 -72 -89 -27 -61 -40 -104 -99 -76 -63 -16 0 -410 -301 Amortization of lease liabilities -74 -78 -40 -33 -25 -26 -32 -35 -125 -132 -3 -3 -300 -308 Change in working capital -46 12 591 414 53 238 -88 -129 72 288 9 -4 591 820 Operating cash flow by division 838 854 1,854 1,435 337 441 775 513 949 1,610 -135 -137 4,617 4,716 Non-cash items	property, plant and equipment	4,163	3 876	4,441	2 981	2,473	2,567	5,566	5,530	4,499	6,599	154	60	21,296	21,613
Return on capital employed excluding items affecting comparability 15.9% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% 16.5% 15.0%   Operating income (EBIT) 822 765 1,249 966 274 183 810 550 873 3,175 -134 -137 3,894 5,502  Revaluation previously owned shares in associates 1,910 1,910  Depreciation and amortization 199 228 144 115 96 86 189 226 205 251 9 7 842 912  Net capital expenditure -63 -72 -89 -27 -61 -40 -104 -99 -76 -63 -16 0 -410 -301  Amortization of lease liabilities -74 -78 -40 -33 -25 -26 -32 -35 -125 -132 -3 -3 -300 -308  Change in working capital -46 12 591 414 53 238 -88 -129 72 288 9 -4 591 820   Operating cash flow by division 838 854 1,854 1,435 337 441 775 513 949 1,610 -135 -137 4,617 4,716   Non-cash items	- of which right-of-use assets	1,017	1 053	518	440	276	238	374	489	1,540	1,550	21	9	3,746	3,779
excluding items affecting comparability  15.9% 16.1% 24.1% 27.4% 11.6% 8.4% 14.7% 9.6% 14.3% 16.7% 16.5% 15.0%  Operating income (EBIT)  Revaluation previously owned shares in associates 1,910 1,910  Depreciation and amortization  199 228 144 115 96 86 189 226 205 251 9 7 842 912  Net capital expenditure -63 -72 -89 -27 -61 -40 -104 -99 -76 -63 -16 0 -410 -301  Amortization of lease liabilities -74 -78 -40 -33 -25 -26 -32 -35 -125 -132 -3 -3 -300 -308  Change in working capital -46 12 591 414 53 238 -88 -129 72 288 9 -4 591 820  Operating cash flow by division  838 854 1,854 1,435 337 441 775 513 949 1,610 -135 -137 4,617 4,716  Non-cash items  Interest paid and received	- of which investments in associates	0	1	-	-	672	641	19	23	1,952	21	-	-	2,643	685
Operating income (EBIT) 822 765 1,249 966 274 183 810 550 873 3,175 -134 -137 3,894 5,502 Revaluation previously owned shares in associates 1,910 1,910 Depreciation and amortization 199 228 144 115 96 86 189 226 205 251 9 7 842 912 Net capital expenditure -63 -72 -89 -27 -61 -40 -104 -99 -76 -63 -16 0 -410 -301 Amortization of lease liabilities -74 -78 -40 -33 -25 -26 -32 -35 -125 -132 -3 -3 -300 -308 Change in working capital -46 12 591 414 53 238 -88 -129 72 288 9 -4 591 851 Operating cash flow by division 838 854 1,854 1,435 337 441 775 513 949 1,610 -135 -137 4,617 4,716  Non-cash items Interest paid and received	Return on capital employed														
Revaluation previously owned shares in associates	excluding items affecting comparability	15.9%	16.1%	24.1%	27.4%	11.6%	8.4%	14.7%	9.6%	14.3%	16.7%	-	-	16.5%	15.0%
Depreciation and amortization 199 228 144 115 96 86 189 226 205 251 9 7 842 912 Net capital expenditure -63 -72 -89 -27 -61 -40 -104 -99 -76 -63 -16 0 -410 -301 Amortization of lease liabilities -74 -78 -40 -33 -25 -26 -32 -35 -125 -132 -3 -3 -300 -308 Change in working capital -46 12 591 414 53 238 -88 -129 72 288 9 -4 591 820 Operating cash flow by division 838 854 1,854 1,435 337 441 775 513 949 1,610 -135 -137 4,617 4,716  Non-cash items Interest paid and received -37 -219 -37 -219	Operating income (EBIT)	822	765	1,249	966	274	183	810	550	873	3,175	-134	-137	3,894	5,502
Net capital expenditure -63 -72 -89 -27 -61 -40 -104 -99 -76 -63 -16 0 -410 -301 Amortization of lease liabilities -74 -78 -40 -33 -25 -26 -32 -35 -125 -132 -3 -3 -300 -308 Change in working capital -46 12 591 414 53 238 -88 -129 72 288 9 -4 591 820 Operating cash flow by division 838 854 1,854 1,435 337 441 775 513 949 1,610 -135 -137 4,617 4,716 Non-cash items  Non-cash items Interest paid and received	Revaluation previously owned shares in associates	-	-	-	-	-	-	-	-	-	-1,910	-	-	-	-1,910
Amortization of lease liabilities	Depreciation and amortization	199	228	144	115	96	86	189	226	205	251	9	7	842	912
Change in working capital         -46         12         591         414         53         238         -88         -129         72         288         9         -4         591         820           Operating cash flow by division         838         854         1,854         1,435         337         441         775         513         949         1,610         -135         -137         4,617         4,716           Non-cash items         Interest paid and received         -37         -219         -37         -219           Interest paid and received         -40         -4	Net capital expenditure	-63	-72	-89	-27	-61	-40	-104	-99	-76	-63	-16	0	-410	-301
Operating cash flow by division         838         854         1,854         1,435         337         441         775         513         949         1,610         -135         -137         4,617         4,716           Non-cash items         -37         -219         -37         -219         -37         -219         -37         -219         -37         -219         -90         -179         -179         -90         -179         -179         -179         -179         -179         -1	Amortization of lease liabilities	-74	-78	-40	-33	-25	-26	-32	-35	-125	-132	-3	-3	-300	-308
Non-cash items -37 -219 -37 -219 Interest paid and received -179 -90 -179 -90	Change in working capital													591	
Interest paid and received -179 -90 -179 -90	Operating cash flow by division	838	854	1,854	1,435	337	441	775	513	949	1,610	-135	-137	4,617	4,716
Interest paid and received -179 -90 -179 -90	Non-cash items											-37	-219	-37	-219
														4,401	4,407

Q1-Q3 and 30 Sep		MEA	Δm	nericas	Asia I	Pacific		bal ologies		ance	Ott	ner	To	tal
SEK M	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020		2020
Sales, external	15.303		17,205		7,027	5.717	10.971		18.576		-	-	69,082	
Sales, internal	317	335	68	71	986	707	74	75	84	80	-1,528	-1,268	-	-
Sales	15,620	13,739	17,272	14,447	8,013	6,424	11,045	10,614	18,660	20,395		-1,268	69,082	64,351
Organic growth	3%	-10%	7%	-7%	2%	-19%	7%	-14%	2%	-2%	-	-	4%	-9%
Acquisitions and divestments	1%	-1%	1%	-8%	5%	1%	17%	12%	1%	13%	-	-	4%	3%
Exchange-rate effects	2%	-1%	10%	-1%	4%	-2%	8%	-2%	6%	-2%	-	-	5%	-1%
Share of earnings in associates	-	-	-	-	15	14	-	_	88	236	-	-	103	249
Operating income (EBIT) excl.														
items affecting comparability	2,513	1,593	3,491	2,783	659	197	2,090	1,441	2,526	2,832	-407	-405	10,873	8,441
Operating margin (EBIT) excl.														
items affecting comparability <sup>1)</sup>	16.1%	11.6%	20.2%	19.3%	8.2%	3.1%	18.9%	13.6%	13.5%	13.9%	-	-	15.7%	13.1%
Revaluation previously owned shares in associates	-	-	-	-	-	-	-	-	-	1,910	-	-	-	1,910
Operating income (EBIT)	2,513	1,593	3,491	2,783	659	197	2,090	1,441	2,526	4,742	-407	-405	10,873	10,350
Operating margin (EBIT)	16.1%	11.6%	20.2%	19.3%	8.2%	3.1%	18.9%	13.6%	13.5%	23.3%	-	-	15.7%	16.1%
Capital employed	20,114	18,929	20,431	14,046	9,154	8,703	22,494	22,878	23,762	32,938	-1,159	-260	94,796	97,232
- of which goodwill	11,267	10,948	14,982	11,107	4,349	4,055	15,646	15,810	12,890	22,094	-	-	59,134	64,013
- of which other intangible assets and														
property, plant and equipment	4,163	3,876	4,441	2,981	2,473	2,567	5,566	5,530	4,499	6,599	154	60	21,296	21,613
- of which right-of-use assets	1,017	1,053	518	440	276	238	374	489	1,540	1,550	21	9	3,746	3,779
- of which investments in associates	-	1	-	-	672	641	19	23	1,952	21	-	-	2,643	685
Return on capital employed														
excluding items affecting comparability	17.6%	11.1%	23.8%	21.5%	10.2%	2.9%	13.5%	8.5%	14.9%	13.4%	-	-	16.2%	11.8%
Operating income (EBIT)	2,513	1,593	3,491	2,783	659	197	2,090	1,441	2,526	4,742	-407	-405	10,873	10,350
Revaluation previously owned shares in associates		_			-	-		_		-1,910	-	_		-1,910
Depreciation and amortization	594	690	418	361	285	269	557	679	585	744	27	21	2,465	2.764
Net capital expenditure	-309	-297	-261	-220	-147	-147	-237	-354	-164	-213	-19	-3	-1,136	-1,234
Amortization of lease liabilities	-218	-240	-106	-98	-73	-79	-92	-109	-348	-419	-5	-10	-843	-956
Change in working capital	-794	-174	109	433	-249	215	-219	-218	-31	680	-31	-141	-1,215	795
Operating cash flow by division	1,786	1,571	3,651	3,258	475	455	2,099	1,440	2,569	3,624	-436	-539	10,143	9,809
Non-cash items											-300	-273	-300	-273
Interest paid and received											-636	-506	-636	-506
Operating cash flow													9,208	9,031
Average number of employees	11,594	10,665	9,255	8,701	11,064	9,726	5,421	6,443	11,477	11,763	325	255	49,136	47,553

<sup>&</sup>lt;sup>1)</sup> Items affecting comparability consist of revaluation previously owned shares in associates.

# Reporting by division

Q1-Q4	and	31	Dec
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Q1-Q4 and 31 Dec							Glo	bal	Entr	ance				
	E	MEA	Am	nericas	Asia P	acific		ologies		ems	Oth	ner	Te	otal
SEK M	2018	2019	2018	2019	2018	2019	2018	2019	2018	2019	2018	2019	2018	2019
Sales, external	19,908	20,707	19,737	23,082	8,875	9,477	11,864	15,321	23,665	25,442	0	-	84,048	94,029
Sales, internal	293	438	79	90	1,074	1,213	87	102	97	110	-1,631	-1,953	-	-
Sales	20,201	21,144	19,817	23,172	9,949	10,689	11,951	15,423	23,762	25,553	-1,630	-1,953	84,048	94,029
Organic growth	2%	2%	9%	7%	4%	-1%	8%	5%	4%	2%	-	-	5%	3%
Acquisitions and disposals	5%	0%	1%	2%	1%	5%	4%	16%	1%	1%	-	-	2%	3%
Exchange-rate effects	5%	3%	0%	8%	3%	3%	3%	8%	4%	5%	-	=	3%	6%
Share of earnings in associates	_	_	_	-	17	17	3	5	147	124	-	-	167	147
Operating income (EBIT) excl.														
items affecting comparability	3,256	3,396	3,941	4,673	492	879	2,387	2,890	3,358	3,652	-525	-570	12,909	14,920
Operating margin (EBIT) excl.	4, 40,	4, 40,	40.00/	00.00/		0.007	00.00/	40 70/		4 4 007			45.407	45.00/
items affecting comparability	16.1%	16.1%	19.9%	20.2%	4.9%	8.2%	20.0%	18.7%	14.1%	14.3%	-	-	15.4%	15.9%
Restructuring costs	-438	-185	-225	-	-130	-6	-218	-4	-108	-116	-100	-	-1,218	-312
Impairment of goodwill etc			0.747	4 (70	-5,595		0.470		2.050	3.535			-5,595	44 (00
Operating income (EBIT)	2,818	3,211	3,716	4,673	-5,233	873	2,170		3,250		-625	-570	6,096	14,608
Operating margin (EBIT)	13.9%	15.2%	18.8%	20.2%	-52.6%	8.2%	18.2%	18.7%	13.7%	13.8%	-	-	7.3%	15.5%
Capital employed	16,883		18,506		7,455	9,053	18,511	22,329	20,742		-951	-539	81,146	92,204
- of which goodwill	10,709	11,121	13,327	14,105	3,892	4,168	13,245	15,459	12,240	12,809	-	-	53,413	57,662
<ul> <li>of which other intangible assets and</li> </ul>														
property, plant and equipment	3,971	4,092	3,813	4,423	2,340	2,469	4,866	5,632	4,378	4,451	151	124	19,518	21,191
<ul> <li>of which right-of-use assets</li> </ul>	70	990	-	499	5	260	-	463	44	1,499	-	19	119	3,731
- of which investments in associates Return on capital employed	9	1	-	-	587	637	19	23	1,819	1,935	-	-	2,434	2,595
excluding items affecting comparability	20.1%	18.4%	22.5%	23.6%	4.8%	10.3%	14.0%	14.0%	16.9%	16.2%	-	=	16.2%	17.0%
Operating income (EBIT)	2.818	3,211	3,716	4,673	-5,233	873	2.170	2,885	3,250	3,535	-625	-570	6,096	14,608
Restructuring costs	438	185	225		130	6	218	4	108	116	100		1,218	312
Impairment of intangible assets	-	-		_	5.595	-		_	-		-	_	5,595	
Depreciation and amortization	464	813	367	569	292	381	522	793	294	794	24	36	1,963	3,387
Net capital expenditure	-500	-454	-327	-348	-6	-220	-281	-366	-170	-276	-36	3	-1.319	-1,662
Amortization of lease liabilities	-	-295		-149		-100		-129	-	-477	-	-9		-1,159
Change in working capital	-401	53	-78	517	33	-319	-165	-5	-709	-38	244	-61	-1,076	148
Operating cash flow by division	2,819	3,515	3,903	5,263	811	622	2,463	3,183	2,772	3,655	-293	-602	12,477	15,635
Non-cash items											-458	-324	-458	-324
Interest paid and received											-662	-869	-662	-869
Operating cash flow													11,357	14,442
Average number of employees	11,717	11,373	8,768	9,360	11,492	11,016	4,624	5,594	11,463	11,313	288	336	48,353	48,992

# Financial information - Notes

### NOTE 1 DISAGGREGATION OF REVENUE

Sales by continent Q3		C	Opening S	Solutions	;		Glo	bal	Entra	ince				
	EM	EA	Amei	ricas	Asia P	acific	Techno	logies	Syste	ems	Oth	er	Tot	tal
SEK M	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020
Europe	4,427	4,291	9	24	133	138	900	839	2,810	2,960	-177	-194	8,103	8,059
North America	150	105	5,641	4,269	260	186	2,070	1,672	3,096	3,653	-201	-134	11,015	9,752
Central- and South America	29	14	420	403	12	5	155	76	28	6	-8	-5	635	498
Africa	220	190	5	27	6	3	96	74	14	9	-7	-6	333	297
Asia	261	194	24	50	1,821	1,521	676	605	339	279	-51	-33	3,069	2,617
Oceania	34	29	2	5	642	626	95	163	139	209	-33	-30	879	1,001
Total	5,120	4,824	6,099	4,779	2,874	2,479	3,991	3,428	6,427	7,116	-478	-401	24,034	22,225

Sales by continent Q1-Q3			Opening	Solution	S		Glo	bal	Entra	ance				
	EN	1EA	Ame	ricas	Asia F	Pacific	Techno	ologies	Syst	ems	Oth	ner	To	tal
SEK M	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020
Europe	13,611	12,183	33	43	438	388	2,826	2,733	8,598	8,285	-568	-563	24,937	23,070
North America	437	329	15,941	13,242	861	584	5,559	5,137	8,632	10,683	-683	-453	30,748	29,524
Central- and South America	74	47	1,195	1,030	32	29	350	274	66	44	-23	-30	1,695	1,394
Africa	607	469	18	32	11	11	281	291	41	40	-16	-18	942	825
Asia	783	619	81	90	4,908	3,684	1,773	1,644	955	793	-131	-110	8,368	6,720
Oceania	108	93	4	8	1,763	1,727	256	535	368	549	-107	-94	2,393	2,818
Total	15,620	13,739	17,272	14,447	8,013	6,424	11,045	10,614	18,660	20,395	-1,528	-1,268	69,082	64,351

Sales by product group Q3		C	pening :	Solutions	;		Glo	bal	Entra	ance				
	EM	EA	Ame	ricas	Asia P	acific	Techno	ologies	Syst	ems	Oth	er	To	tal
SEK M	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020
Mechanical locks, lock systems and fittings	2,483	2,300	2,307	1,966	1,329	1,171	66	71	2	3	-187	-157	6,000	5,353
Electromechanical and electronic locks	1,544	1,586	1,333	1,255	612	524	3,843	3,461	184	190	-241	-182	7,275	6,835
Security doors and hardware	942	812	2,425	1,546	925	762	82	-104	-	611	-26	-33	4,348	3,593
Entrance automation	152	126	34	12	7	22	-	-	6,242	6,313	-24	-29	6,411	6,444
Total	5,120	4,824	6,099	4,779	2,874	2,479	3,991	3,428	6,427	7,116	-478	-401	24,034	22,225

Sales by product group Q1-Q3			Opening	Solutions	s		Glo	bal	Entra	ance				
	EM	EA	Ame	ricas	Asia P	acific	Techno	ologies	Syst	ems	Oth	ner	To	tal
SEK M	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020
Mechanical locks, lock systems and fittings	7,643	6,524	6,543	5,964	3,741	3,197	102	226	6	6	-538	-507	17,496	15,408
Electromechanical and electronic locks	4,913	4,568	3,925	3,660	1,906	1,336	10,850	10,373	548	542	-818	-589	21,324	19,890
Security doors and hardware	2,706	2,287	6,736	4,794	2,351	1,841	94	15	-	1,797	-79	-80	11,809	10,655
Entrance automation	358	361	69	29	14	50	-	-	18,106	18,050	-93	-93	18,454	18,398
Total	15,620	13,739	17,272	14,447	8,013	6,424	11,045	10,614	18,660	20,395	-1,528	-1,268	69,082	64,351

### NOTE 2 BUSINESS COMBINATIONS

	C	3 Q		Q3
SEK M	2019	2020	2019	2020
Purchase prices				
Cash paid for acquisitions during the year	1,083	6,275	2,620	7,543
Holdbacks and deferred considerations for acquisitions during the year	155	357	191	537
Fair value of previously owned shares in associates	-	3,752	-	3,752
Adjustment of purchase prices for acquisitions in prior years	-2	0	-6	27
Total	1,237	10,384	2,805	11,858
Acquired assets and liabilities at fair value	204	(0)	050	705
Intangible assets	294	626	852	795
Property, plant and equipment and right-of-use assets	88	685	208	881
Other non-current assets	0	87	81	91
Inventories	38	594	152	675
Current receivables and investments	168	908	353	985
Cash and cash equivalents	67	2,137	62	2,173
Non-current liabilities	2	-701	-384	-833
Current liabilities	-523	-858	-940	-1,071
Total	135	3,478	385	3,698
Goodwill	1,102	6,906	2,420	8,161
Change in cash and cash equivalents due to acquisitions	4 000		0 (00	7.540
Cash paid for acquisitions during the year	1,083	6,275	2,620	7,543
Cash and cash equivalents in acquired subsidiaries	-67	-2,137	-62	-2,173
Paid considerations for acquisitions in prior years	32	91	422	414
Total	1,049	4,229	2,979	5,784

Fair value adjustments of acquired net assets from acquisitions made in previous periods are included in the above table.

# Financial information - Notes

### NOTE 3 FAIR VALUE AND CARRYING AMOUNT ON FINANCIAL ASSETS AND LIABILITIES

30 September 2020	D LIABILITIES		Financial instruments at fair value			
	Carryin	g Fair				
SEK M	amour	t value	Level 1	Level 2	Level 3	
Financial assets						
Financial assets at amortized cost	19,91	8 19,918				
Financial assets at fair value through profit and loss		6 6				
Derivatives - hedge accounting	23	7 237		237		
Derivatives - held for trading	18	7 187		187		
Financial liabilities						
Financial liabilities at amortized cost	39,39	6 40,015				
Financial liabilities at fair value through profit and loss	1,37	8 1,378			1,378	
Lease liabilities	3,81	8 3,818				
Derivatives - hedge accounting		0 0		0		
Derivatives - held for trading	7	4 74		74		

31 December 2019		_	Financial i at fai	instrumer r value	nts
	Carrying	Fair			
SEK M	amount	value	Level 1	Level 2	Level 3
Financial assets					
Loans and other receivables	16,296	16,296			
Financial assets at fair value through profit and loss	6	6			
Available-for-sale financial assets	94	94		94	
Derivative instruments - hedge accounting	108	108		108	
Financial liabilities					
Financial liabilities at amortized cost	34,468	34,722			
Financial liabilities at fair value through profit and loss	1,366	1,366			1,366
Lease liabilities	3,739	3,739			
Derivatives - hedge accounting	6	6		6	
Derivatives - held for trading	143	143		143	

# Definitions of financial performance measures

#### Organic growth

Change in sales for comparable units after adjustments for acquisitions and exchange rate effects.

### Operating margin (EBITDA)

Operating income before depreciation and amortization as a percentage of sales.

#### Operating margin (EBITA)

Operating income before amortization of intangible assets recognized in business combinations, as a percentage of sales.

### Operating margin (EBIT)

Operating income as a percentage of sales.

### Profit margin (EBT)

Income before tax as a percentage of sales.

#### Operating cash flow

Cash Flow from operating activities excluding restructuring payments and tax paid on income minus net capital expenditure and repayment of lease liabilities.

### Net capital expenditure

Investments in, less disposals of, intangible assets and property, plant and equipment.

### Depreciation and amortization

Depreciation and amortization of intangible assets, property, plant and equipment and right-of-use assets.

#### Net debt

Interest-bearing liabilities less interest-bearing assets. See the table on net debt for detailed information.

#### Capital employed

Total assets less interest-bearing assets and non-interestbearing liabilities including deferred tax liability.

#### Equity ratio

Shareholders' equity as a percentage of total assets.

### Interest coverage ratio

Income before tax plus net interest divided by net interest.

### Return on shareholders' equity

Net income attributable to parent company's shareholders as a percentage of average parent company's shareholders equity

#### Return on capital employed

Income before tax plus net interest as a percentage of average capital employed excluding restructuring reserves.

#### Earnings per share after tax and dilution

Net income excluding non-controlling interests divided by weighted average number of outstanding shares after any potential dilution.