

Q3 Report 2006

Johan Molin President & CEO



ASSA ABLOY

The World's Leading Lock Group

Financial Highlights Q3

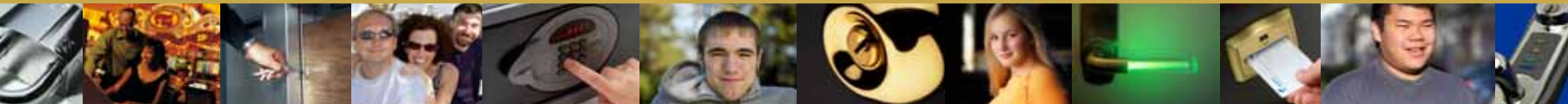
- **Continued high growth pace**
 - High stable demand in Europe and North America
 - Fargo developing very well

- **Sales** **SEK 7 736 M** **+10%**
 - +8% organic, +5% acquired growth, -3% currency

- **EBIT*** **SEK 1 235 M** **+12%**

- **EPS*** **SEK 2.02** **+ 7%**

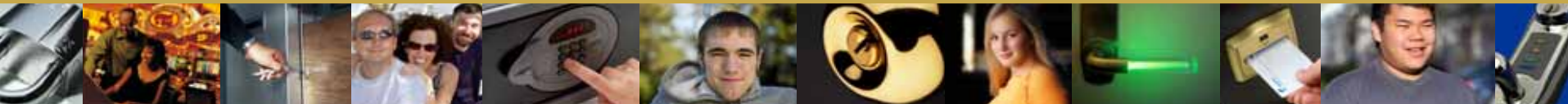
*Excluding restructuring cost of SEK 437 M



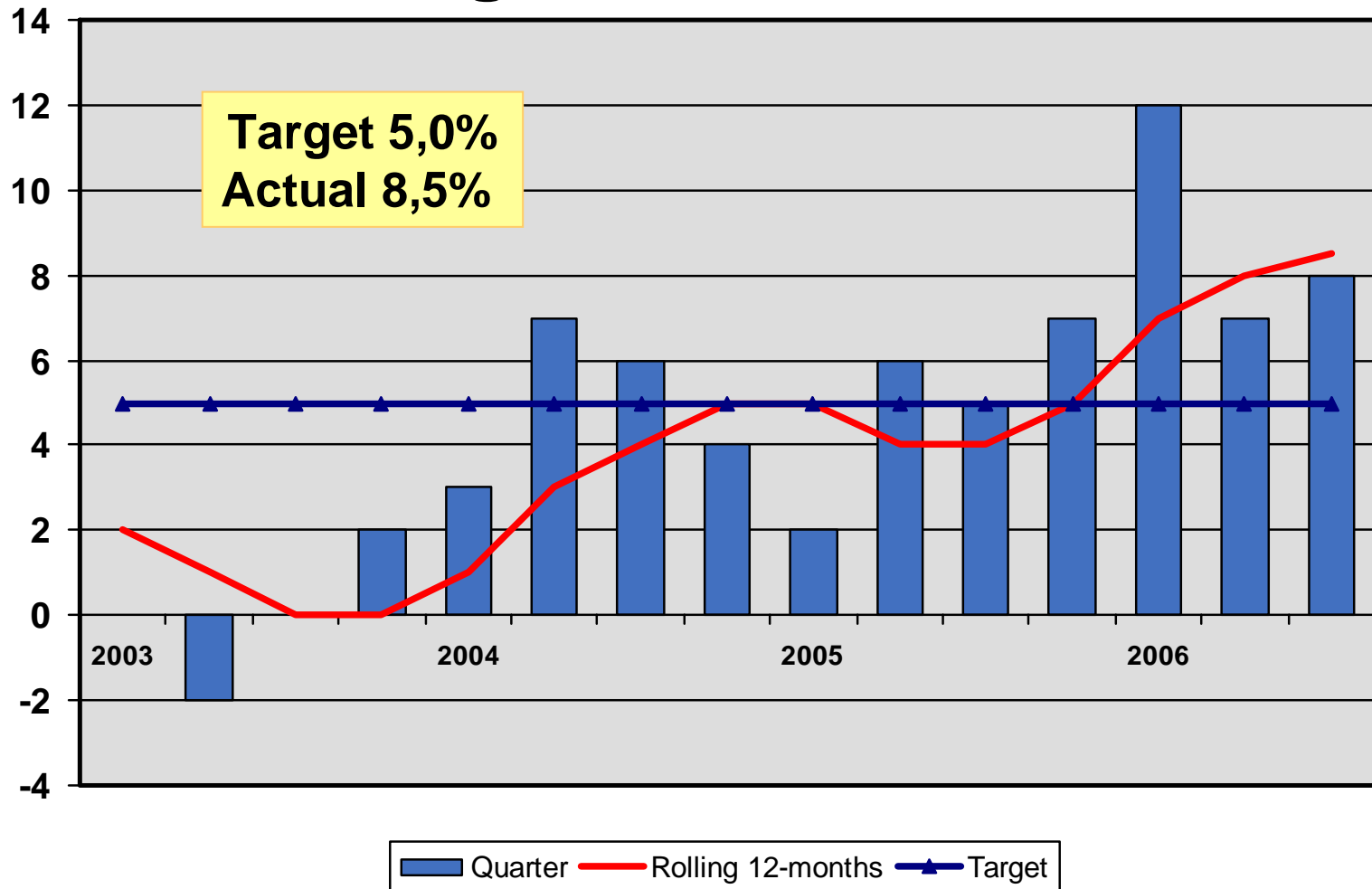
Financial Highlights Nine Months

■ Sales	SEK 23 078 M	+14%
+9% organic, +3% acquired, +2% currency		
■ EBIT*	SEK 3 496 M	+16%
■ EPS*	SEK 5.85	+14%

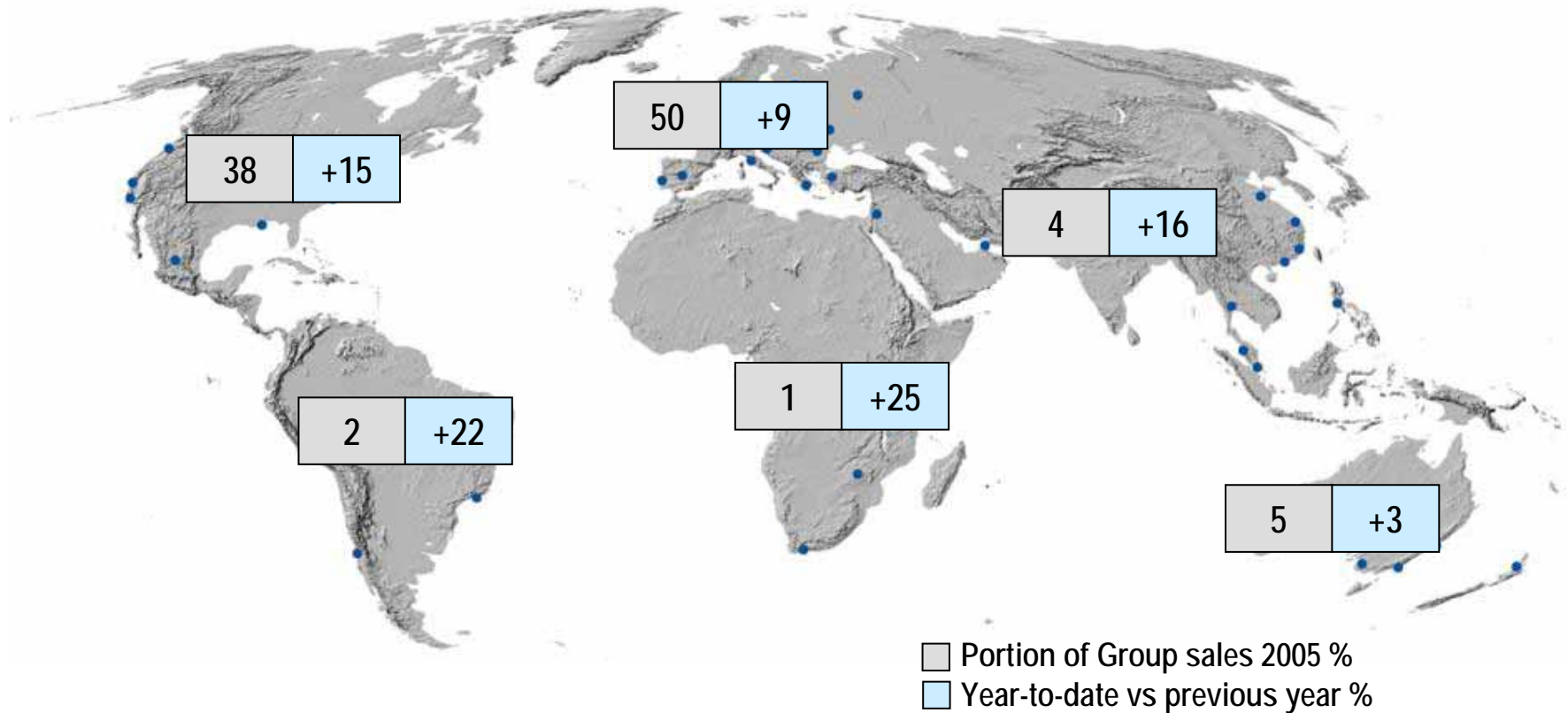
*Excluding restructuring cost of SEK 957 M



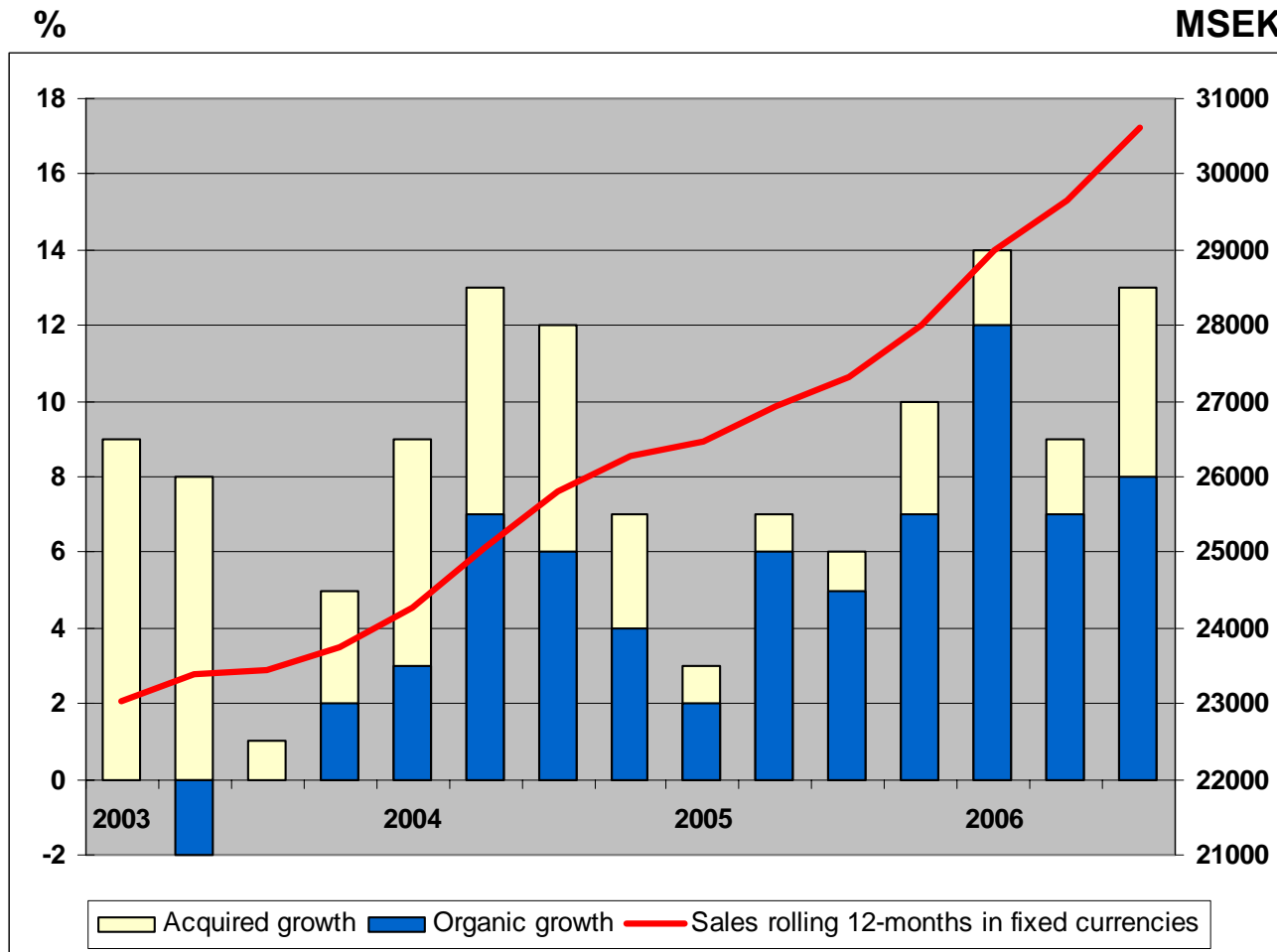
Organic Growth %



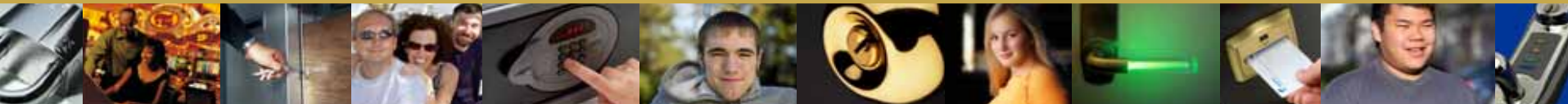
Group Sales in Local Currencies Nine Months 2006



Sales Growth - Currency Adjusted



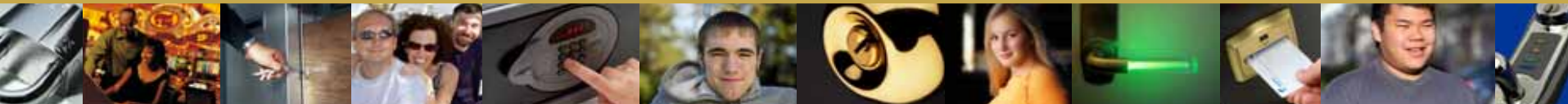
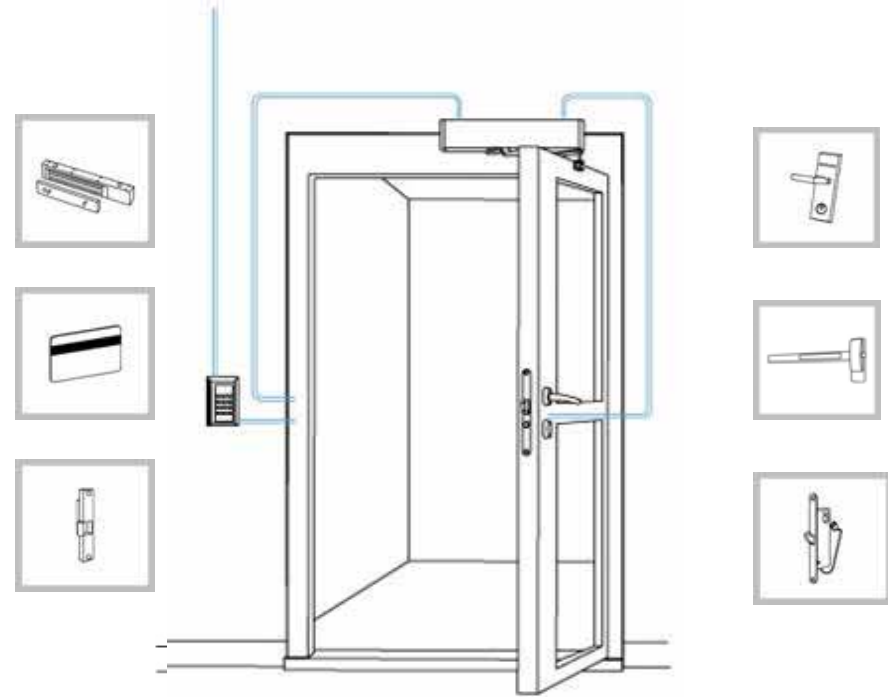
12 months growth
run rate 12,0 %:
organic 8,5 %
acquired 3,5 %



Growth Highlights

- Rapid growth of Intelligent Door Openings
 - El.mech components and electronic cylinders
 - Access control
 - Automatic doors
- ITG important new orders for e-passports
 - Currently more than 10 countries
- Collaboration with Cisco on HiO-technology
 - Brings network intelligence to doors
- Reinforced investments in R&D

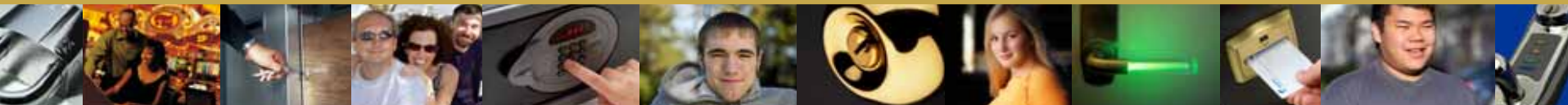
Intelligent Door Openings



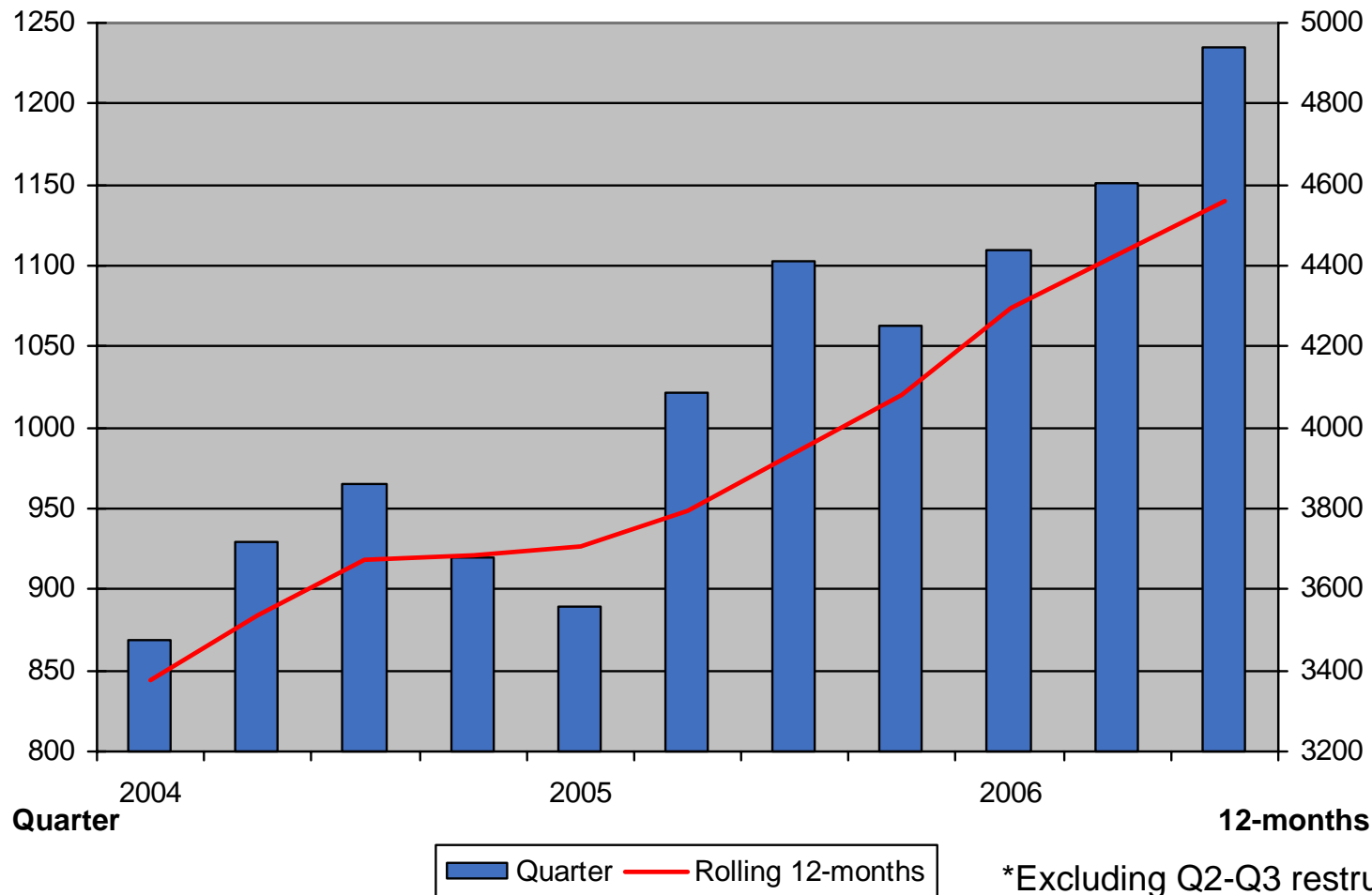
Fargo: Secure Card Issuance



- Integration running well
- Market leader in secure card issuance
- Respected brand
- Reputation for innovation
- Completes HID's future distributed card issuance strategy
- Sales synergies with HID



Operating Income* (EBIT) SEK M



Margin Highlights

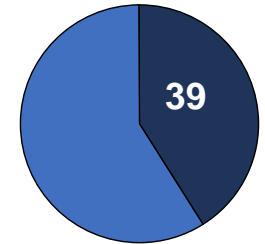
- Raw material increases offset through price increases
 - Price increase +3% in Q3
 - Dilution expected to disappear in H1 2007
- Restructuring progressing in line with plan
 - Projects started in Q3 with costs of SEK 437 M (957 YTD)
 - Reduction of 300 employees, accumulated savings 35 MSEK
 - Low cost sourcing increasing
 - Factory extension in CZ for cylinders
 - Total program SEK 1250 + 200 M, savings SEK 600 M



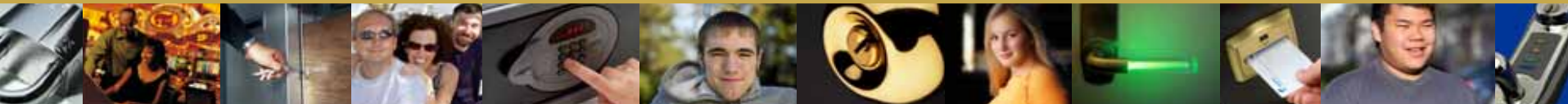
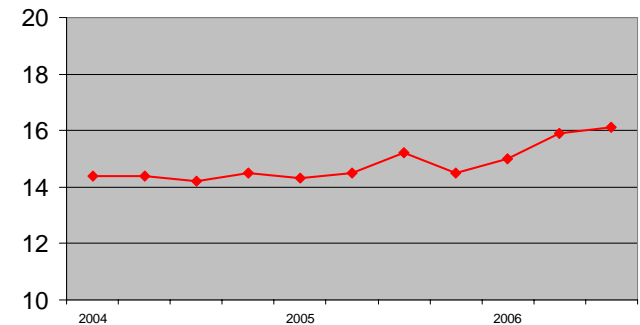
Division - EMEA

- Continued growth across Europe
 - Strong sales development in Nordic countries, Germany, Eastern Europe and Africa
 - Improved trend in Benelux and Spain
 - Operating margin (EBIT)
 - + Volume
 - + Restructuring savings progressing well
 - = Price increase offset cost increase
- 
- | Year | Operating margin (EBIT) |
|------|-------------------------|
| 2014 | 14.4 |
| 2015 | 14.5 |
| 2016 | 14.2 |
| 2017 | 14.5 |
| 2018 | 14.4 |

SALES
share of
Group total %



EBIT %



EMEA Financial Review

EUR M	Third Quarter			Nine months		
	2006	2005	Change	2006	2005	Change
Sales	316	295	+7%	992	925	+7%
<i>Organic growth</i>			+8%			+8%
<i>Acquired growth</i>			-1%			-1%
EBIT	51*	45	+13%	155*	136	+14%
EBIT-margin (%)	16.1*	15.2		15.6*	14.7	
RoCE (%)	17.9*	15.6		18.5*	16.1	
Operating cash flow before paid interest	58	59	-2%	134	119	+13%

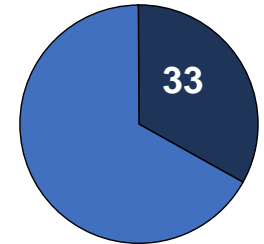
*Excluding restructuring of EUR 34 M QTD, 79 M YTD



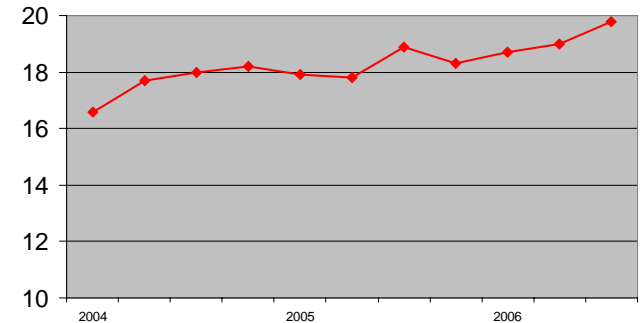
Division - Americas

- Continued strong sales especially within Electromechanical and Residential Groups
- Improved sales trend in Architectural Hardware Group
- Operating margin (EBIT)
 - + Volume
 - Acquisitions dilutive as expected
 - = Price increase offset cost increase

SALES
share of
Group total %



EBIT %



Americas Financial Review

USD M	Third Quarter			Nine months		
	2006	2005	Change	2006	2005	Change
Sales	359	308	+17%	1034	889	+16%
<i>Organic growth</i>			+9%			+10%
<i>Acquired growth</i>			+7%			+5%
EBIT	71*	58	+22%	198*	163	+21%
EBIT-margin (%)	19.8*	18.9		19.2*	18.3	
RoCE (%)	23.2*	21.6		22.8*	20.0	
Operating cash flow before paid interest	68	80	-15%	164	165	-1%

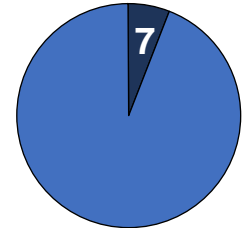
*Excluding restructuring of USD 3 M QTD, 11 M YTD



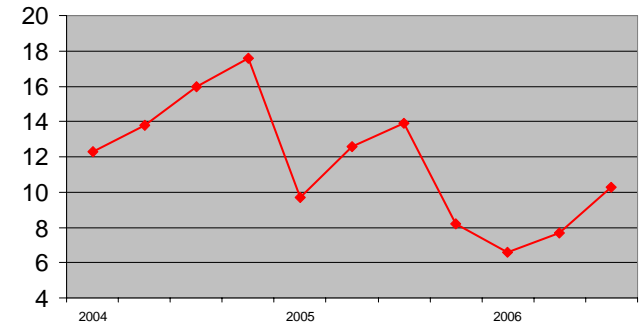
Division - Asia Pacific

- Growth resumed in the Asian region
 - China in good growth
- Weak demand in New Zealand and South Pacific residential
- New Head of Division in place
- Operating margin (EBIT)
 - Raw material increases
 - + New price increase in October
 - + Restructuring

SALES
share of
Group total %



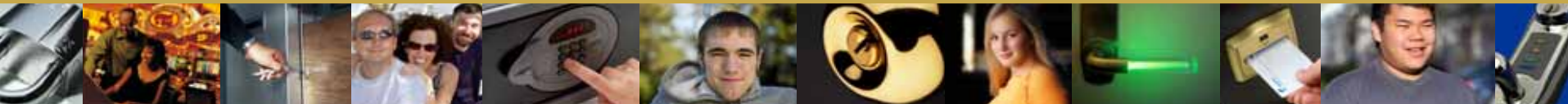
EBIT %



Asia Pacific Financial Review

AUD M	Third Quarter			Nine months		
	2006	2005	Change	2006	2005	Change
Sales	111	108	+3%	308	284	+8%
<i>Organic growth</i>			+3%			+4%
<i>Acquired growth</i>			+0%			+4%
EBIT	12*	15	-20%	26*	35	-26%
EBIT-margin (%)	10.3*	13.9		8.3*	12.2	
RoCE (%)	12.7*	18.6		9.5*	14.0	
Operating cash flow before paid interest	-2	6		12	40	-70%

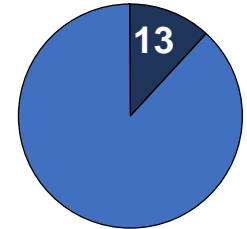
*Excluding restructuring AUD 4 M QTD, 11 M YTD



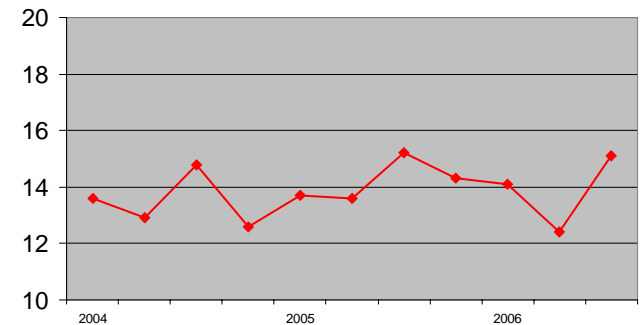
Division - Global Technologies

- Strong growth pace in all segments
 - HID market investments in Brazil, China and India
- Operating margin (EBIT)
 - + Volume
 - + Acquisition of Fargo
 - = Consolidation of operations in Norway, Germany and USA

SALES
share of
Group total %



EBIT %



Global Technologies Financial Review

SEK M	Third Quarter			Nine months		
	2006	2005	Change	2006	2005	Change
Sales	1107	844	+31%	2,993	2,449	+22%
<i>Organic growth</i>			+11%			+11%
<i>Acquired growth</i>			+23%			+8%
EBIT	168	128	+31%	418	347	+20%
EBIT-margin (%)	15.1	15.2		14.0	14.2	
RoCE (%)	16.1	17.3		13.7	16.5	
Operating cash flow before paid interest	108	126	-14%	231	246	-6%

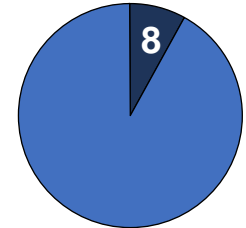
*Excluding restructuring SEK 79 M



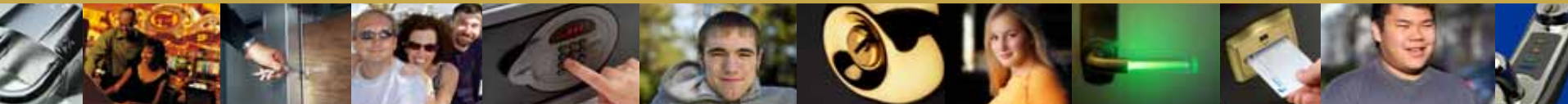
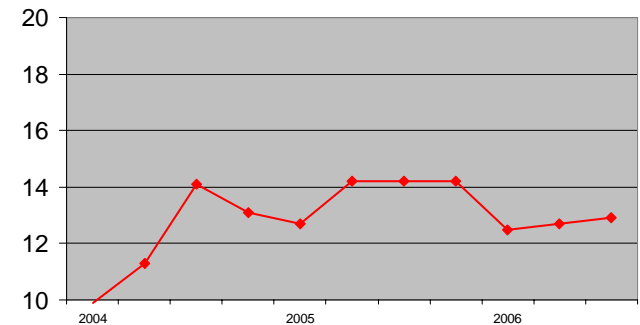
Entrance Systems

- Solid growth in all major markets
- Gain of market share in several markets
- Operating margin (EBIT)
 - + Volume development
 - Price increase implemented Q4
 - Dilution from acquisitions and mix

SALES
share of
Group total %



EBIT %



Entrance systems Financial Review

SEK M	Third Quarter			Nine months		
	2006	2005	Change	2006	2005	Change
Sales	674	591	+14%	1,950	1,672	+17%
<i>Organic growth</i>			+11%			+10%
<i>Acquired growth</i>			+5%			+4%
EBIT	87	84	+4%	248	230	+8%
EBIT-margin (%)	12.9	14.2		12.7	13.8	
RoCE (%)	11.3	11.2		10.3	10.7	
Operating cash flow before paid interest	23	44	-48%	224	275	-19%

*Excluding restructuring SEK 1 M



Q3 Report 2006

Tomas Eliasson CFO



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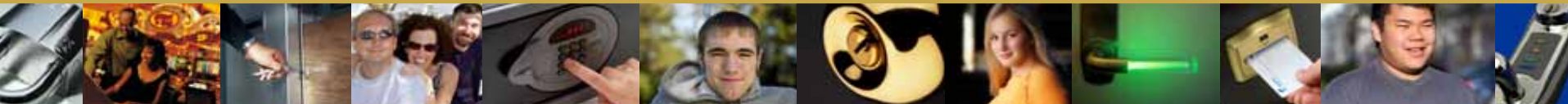
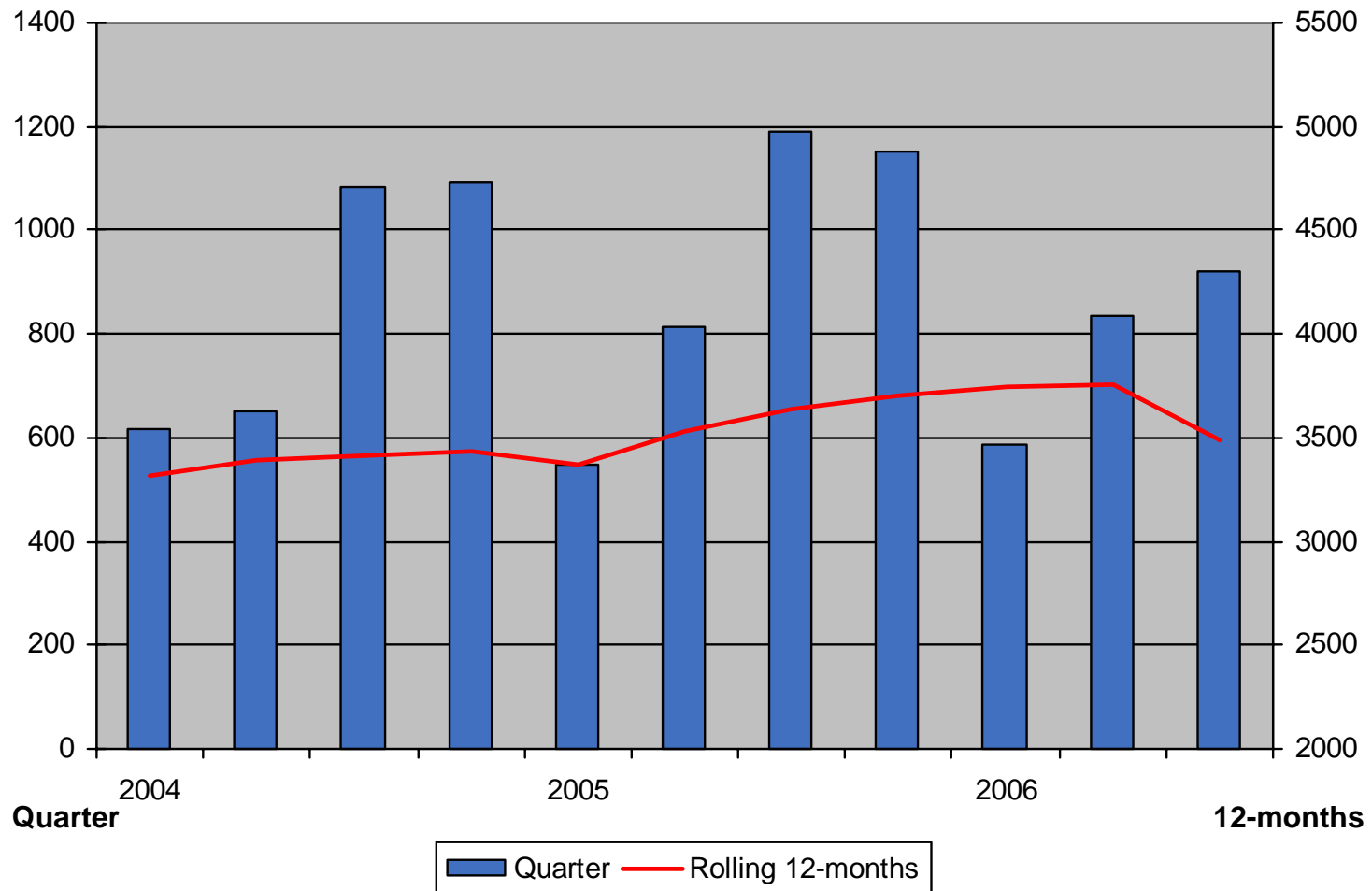
Financial Highlights Q3 and Nine Months 2006

SEK M	Third Quarter			Nine months		
	2006	2005	Change	2006	2005	Change
Sales	7,736	7,019	+10%	23,078	20,272	+14%
<i>Whereof</i>						
Organic growth			+8%			+9%
Acquired growth			+5%			+3%
FX-differences	-176		-3%	384		+2%
Operating income (EBIT)	1,235 *	1,103		3,496*	3,015	
EBIT-margin (%)	16.0 *	15.7		15.2*	14.9	
Operating cash flow	919	1,190		2,339	2,552	
EPS (SEK)	2.02 *	1.89	+7%	5.85*	5.13	+14%

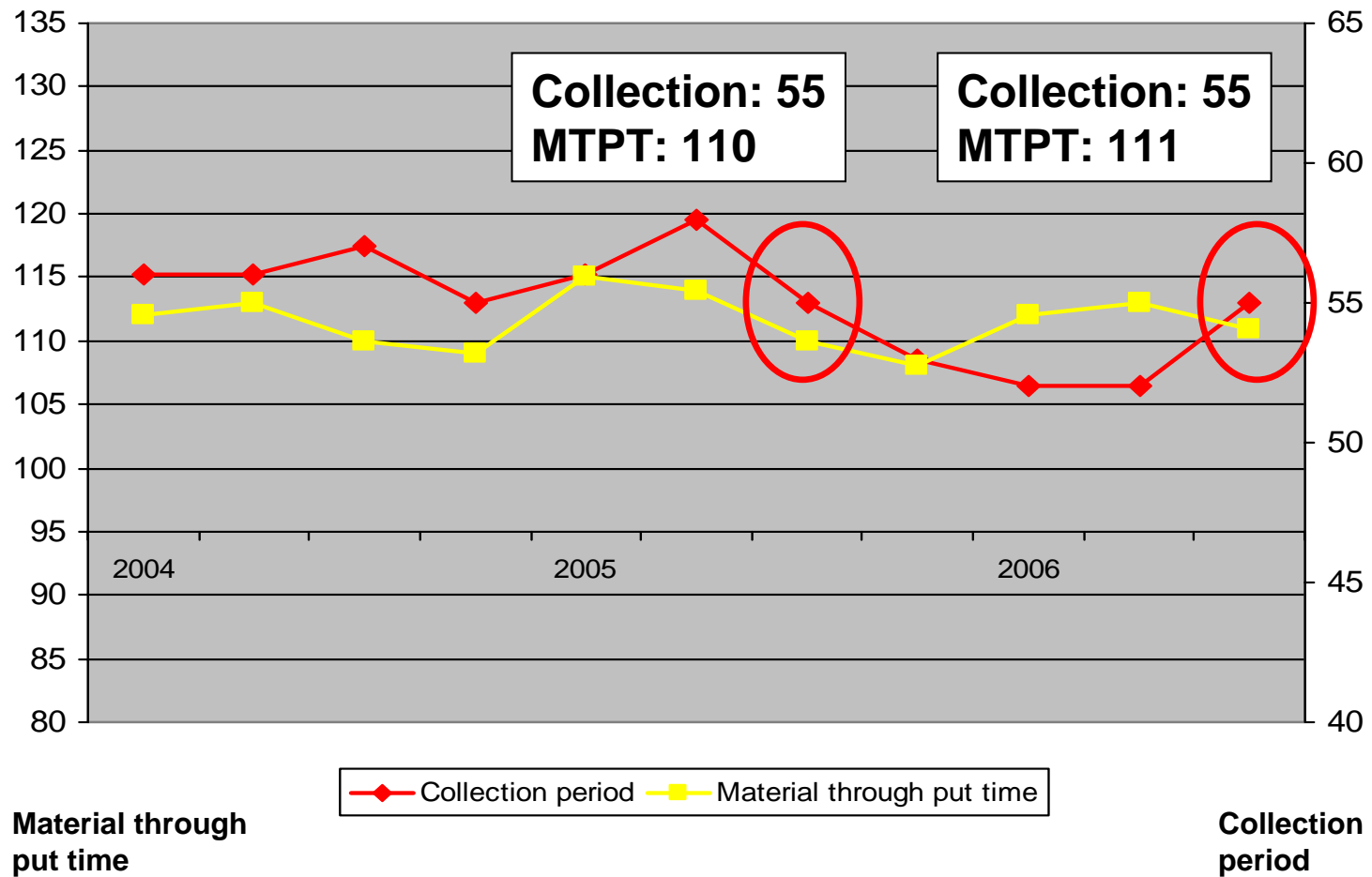
*Excluding restructuring costs SEK 437 M QTD, 957 YTD



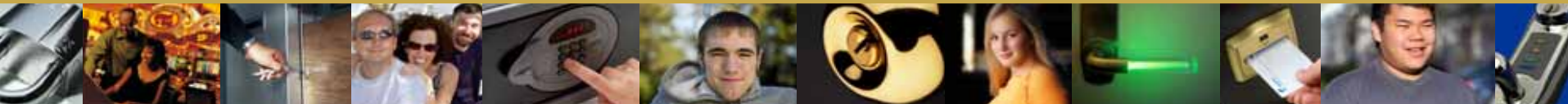
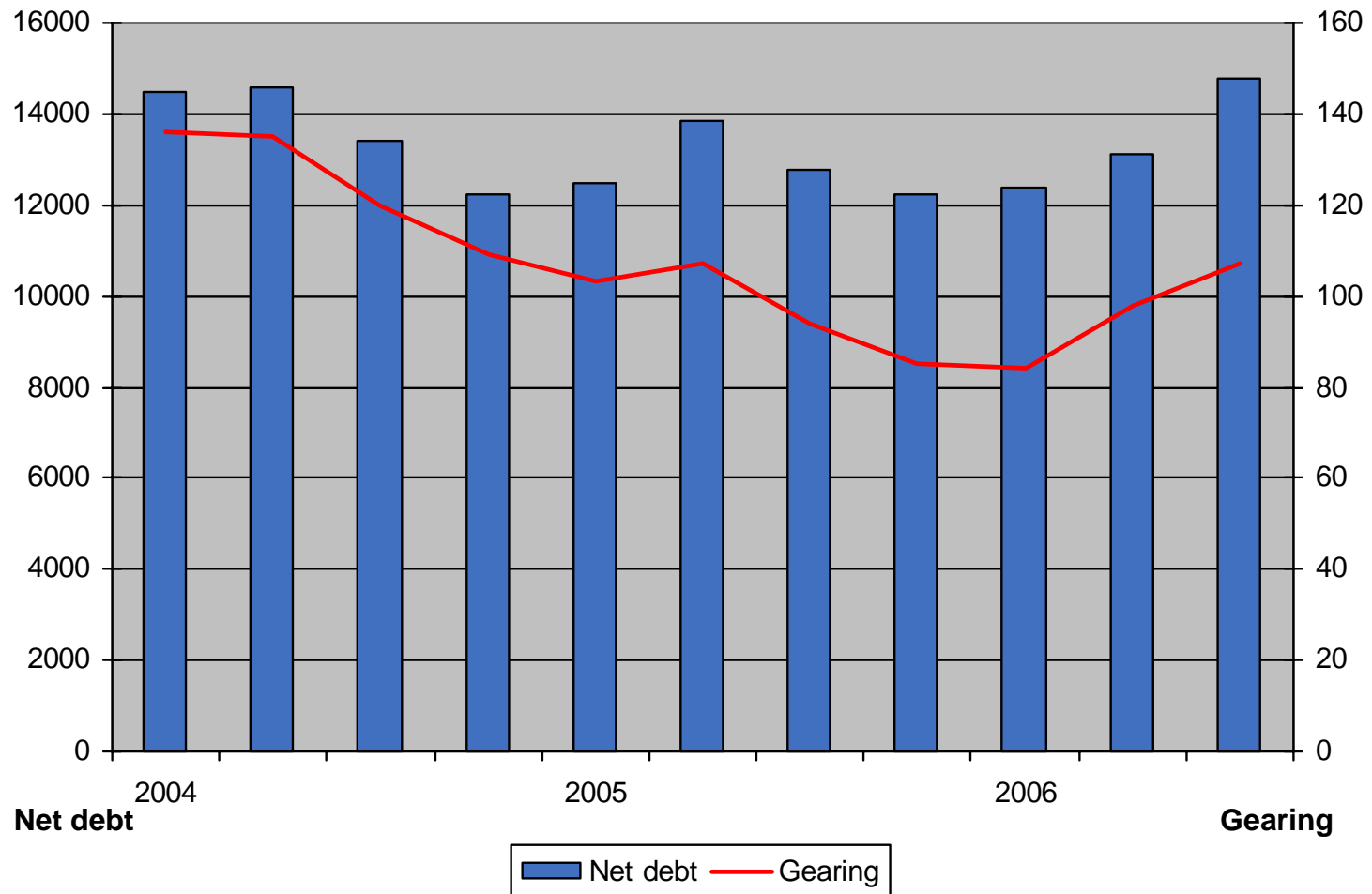
Operating Cash Flow SEK M



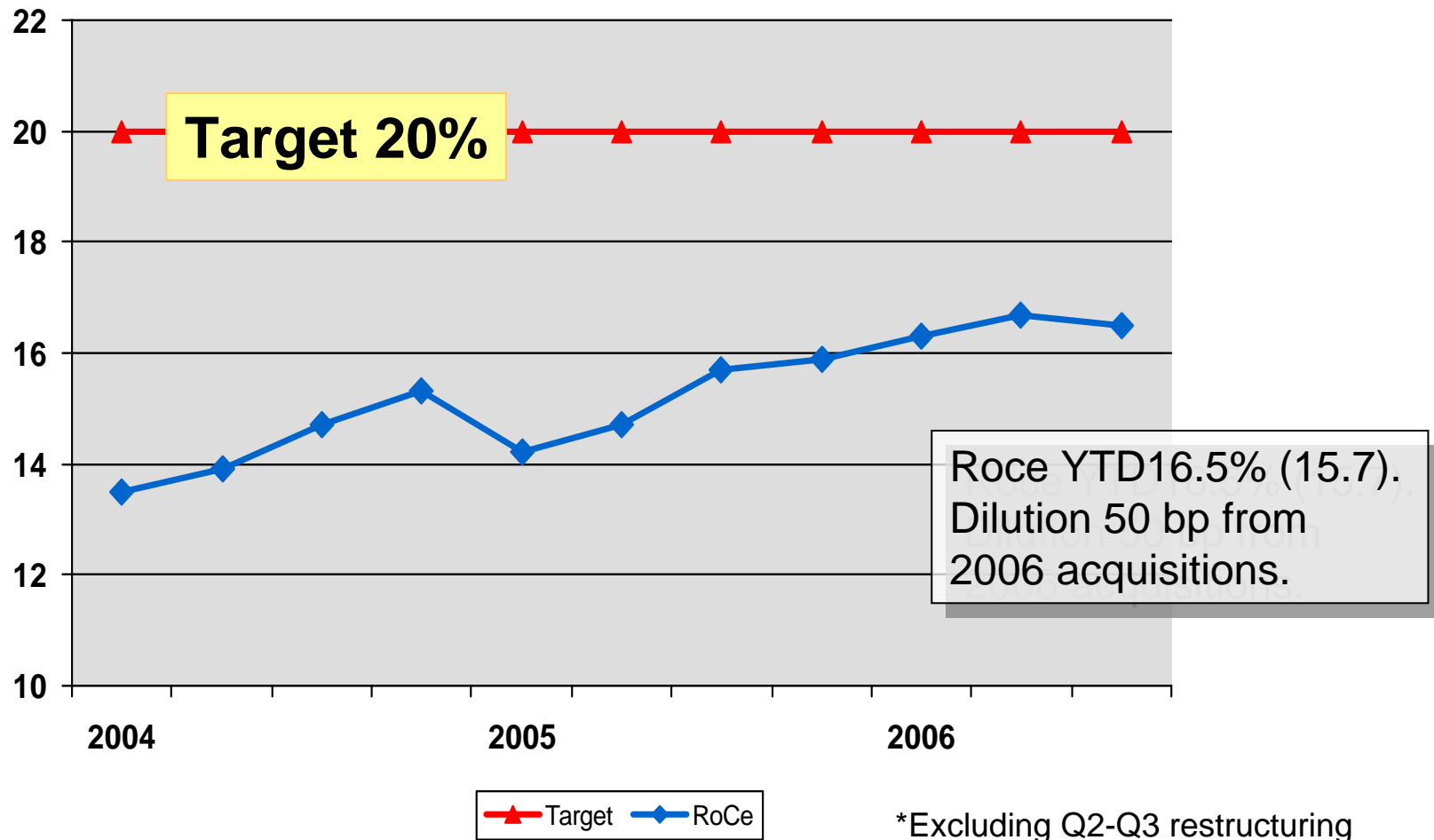
Working Capital, Days



Gearing % And Net Debt SEK M



Return On Capital Employed* %



Conclusion

- Good growth and market momentum
- Acquisitions and new products adds growth
- Strong underlying cash generation
- Restructuring on track



Outlook 2006

- Organic sales growth is expected to continue at a good rate
- The operating margin (EBIT) and operating cash flow are expected to develop well, excluding effects from additional restructuring



Q&A



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