Proposal for the AGENDA

at the Annual General Meeting with the shareholders of ASSA ABLOY AB Thursday 25 April 2019 at 3.30 p.m.

- 1. Opening of the Annual General Meeting.
- 2. Election of Chairman of the Annual General Meeting.
- 3. Preparation and approval of the voting list.
- 4. Approval of the agenda.
- 5. Election of two persons to approve the Annual General Meeting minutes.
- 6. Determination of whether the Annual General Meeting has been duly convened.
- 7. Report by the President and CEO, Mr. Nico Delvaux.
- 8. Presentation of:
 - a) the Annual Report and the Audit Report as well as the Consolidated Accounts and the Audit Report for the Group,
 - b) the Auditor's statement regarding whether the guidelines for remuneration to senior management adopted on the previous Annual General Meeting have been complied with, and
 - c) the Board of Directors proposal regarding distribution of profits and motivated statement.
- 9. Resolutions regarding:
 - a) adoption of the Statement of Income and the Balance Sheet as well as the Consolidated Statement of Income and the Consolidated Balance Sheet,
 - b) dispositions of the company's profit according to the adopted Balance Sheet, and
 - c) discharge from liability of the members of the Board of Directors and the CEO.
- 10. Determination of the number of members of the Board of Directors.
- 11. Determination of:
 - a) fees to the Board of Directors,
 - b) fees to the Auditor.
- 12. Election of:
 - a) the Board of Directors, Chairman of the Board of Directors and Vice Chairman of the Board of Directors,
 - b) the Auditor.
- 13. Resolution regarding guidelines for remuneration to senior management.
- 14. Resolution regarding authorization to repurchase and transfer Series B shares in the company.
- 15. Resolution regarding long-term incentive program.
- 16. Closing of the Annual General Meeting.